GREATER GIYANI MUNICIPALITY ANNUAL REPORT 2018-2019



Taking the lead in service delivery



Vision

A Municipality where environmental sustainability, tourism and agriculture thrive for economic growth.

Mission

A democratic and accountable municipality that ensures the provision of services through sound environmental management practices, local economic development and community participation.

TABLE OF CONTENTS

| Nie | | | PAGE |
|-----|------------|--|--------------------|
| No | | ITEM | PAGE |
| | | Cover | 1-3 |
| | | | |
| 1 | | TABLE OF CONTENTS | 4 |
| 2 | | TABLE OF ACRONYMS | 5 |
| | | LOCATIONAL MAP | |
| 3 | | | 6 |
| | | | |
| 4 | | GENERAL INFORMATION | 7 |
| | | | |
| 5 | CHAPTER 1 | MAYOR'S FOREWORD AND EXECUTIVE SUMMARY | 8-17 |
| 6 | CHAPTER 2 | GOVERNANCE | 18-28 |
| | CHAITERE | COVERIMANCE | 1010 |
| | | SERVICE DELIVERY PERFOMANCE | |
| 7 | CHAPTER 3 | (ANNUAL PERFOMANCE REPORT) | 29-65 |
| | | | |
| 8 | CHAPTER 4 | ORGANISATIONAL DEVELOPMENT PERFOMANCE | 66-72 |
| | | | |
| 9 | | ANNUAL FINANCIAL STATEMENT & FINANCIAL | |
| | CHAPTER 5 | PERFOMANCE FOR THE YEAR | 73 |
| 10 | CHAPTER 6 | AUDITOR GENERAL'S REPORT | 74-86 |
| | | | |
| 11 | ANNEXURE A | AUDITED ANNUAL REPORT | 164-231 |
| 12 | ANNEXURE B | AUDITED ANNUAL FINANCIAL STATEMENT | REFER TO CHAPTER 5 |
| | | | |
| 13 | ANNEXURE C | AUDIT ACTION PLAN 2016/17 | 232-248 |

TABLE OF ACRONYMS

| AG | Auditor-General |
|--------|---|
| GGM | Grater Giyani Municipality |
| MDM | Mopani District Municipality |
| СОММ | Communications Division |
| CWP | Community Works Programme |
| DMP | Disaster Management Plan |
| DoE | Department of Energy |
| DoHS | Department of Human Settlement |
| Strats | Strategic Planning and Local Economic Development |
| EMP | Environmental Management Plan |
| EPWP | Expanded Public Works Programme |
| FBW | Free Basic Water |
| FY | Financial Year |
| IDP | Integrated Development Plan |
| IGR | Intergovernmental Relation |
| LED | Local Economic Development |
| MFMA | Municipal Finance Management Act, No, 56 of 2003 |
| MIG | Municipal Infrastructure Grant |
| MM | Municipal Manager |
| MPAC | Municipal Public Account Committee |
| MSIG | Municipal Systems Improvement Grant |
| MW | Municipal Wide |
| N/A | Not applicable |
| SLA | Service Level Agreement |
| PIA | Project Implementing Agent |
| PMS | Performance Management System |
| PMU | Project Management Unit |
| SCM | Supply Chain Management |
| SLP | Social and Labour Plan |
| SDBIP | Service Delivery and Budget Implementation Plan |

LOCATIONAL MAP



| GENERAL INFORMATION | |
|---------------------------------------|--|
| NAME OF ORGANIZATION | GREATER GIYANI MUNICIPALITY |
| TYPE OF ORGANAZATION | LOCAL GOVERNMENT/MUNICIPALITY CATEGORY B |
| PROVINCE | LIMPOPO |
| DISTRICT | MOPANI |
| REGISTERED ADDRESS | CIVIC CENTRE GIYANI MAIN ROAD GIYANI 0826 |
| POSTALADDERSS | PRIVATE BAG X 9559 GIYANI 0826 |
| TELEPHONE | 015 811 5500 |
| FAX | 015 812 2068 |
| EMAIL | INFO@GREATERGIYANI.GOV.ZA |
| WEBSITE | www.greatergiyani.gov.za |
| BANKERS | ABSA BANK LIMITED |
| AUDITORS | AUDITOR-GENERAL OF SOUTH AFRICA |
| MAYOR | CLR SHIVAMBU BA |
| ACCOUNTING OFFICER \MUNICIPAL MANAGER | CHAUKE MM |

CHAPTER ONE: MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

The Greater Giyani Municipality (GGM) hereby, in terms of Section 46 of Municipal System Act No. 56 of 2003 (MFMA), present to Council the draft 2018/19 Annual Report which outlines achievements and challenges for the year under review.

GGM is fully aware and committed to the fact that it needs to continuously search for mechanisms to identify its priorities, issues and problems in the quest for efficient and effective alternatives towards maximum and sustainable fulfilment of Council mandate as enshrined in the Constitution of the Republic of South Africa, Act 108 of 1996. The Municipality has engaged in a strategic planning session, as part of the Integrated Development Plan (IDP) review processes, and the current vision, mission and strategic objectives were reviewed and retained. This process of planning is guided by the following two (2) key national objectives:

- a) The need to set out the core principles, mechanisms and processes that give meaning to development, local governance and to empower the municipality to move progressively towards the social and economic upliftment of communities and the provision of basic services to all communities.
- b) The democratic imperative for local government to actively involve and engage communities.

This process, which in a way facilitates planning and delivery, should arrive at decisions on such issues as Municipal Budgets, Local Economic development and institutional transformation in a consultative, systematic and strategic manner. Noting that the IDP does not only inform municipal management, but also supposed to guide the activities of any agency from the other spheres of government, corporate service providers, NGO's and the private sector within the municipal area, the municipality embarked on a consultative process within very stringent timeframes to elicit the necessary input from various communities, to inform the compilation of this annual report. Emanating from this consultative engagement, the municipality was able to pick a basket of developmental issues which remain endowed to our communities ranging from roads, water, electricity, sanitation, housing, access to health facilities, sporting amenities, crime, unemployment etc.

These issues also find expression in the National Development Plan (NDP), the diagnostic document which points out that "while we have made some progress in reducing poverty, poverty is still pervasive. Millions of people remain unemployed and many working households live close to the poverty line".

Critical to the legislated parameters, is the Local Government Municipal Systems Act 32 of 2000, in particular, Chapter 5 which states that a municipality must undertake developmentally-oriented planning so as to ensure that it-

- a) Strives to achieve the objectives of local government set out in Section 152 of the Constitution;
- b) Give effect to its developmental duties as required by Section 152 of the Constitution.

For the municipality to monitor its performance for the realisation of projects and programmes outlined in the IDP, Chapter 6 of the Local Government Municipal Systems Act requires that all municipalities must develop a Performance Management System (PMS) which will monitor the implementation of the IDP. The municipality in line with this legislated imperative has developed an Annual Report which gives account of municipal performance in terms of its own set predetermined objectives which set targets that need to be achieved at the end of that Financial Year. The Annual Report also indicates challenges for targets that were not achieved and the reasons for such non-achievement.

These are some of the achievements for 2018/19 Financial Year:

• Electricity

The following villages have been electrified:

- ✓ Skiming
- ✓ Dzingi-Dzingi
- ✓ Mahlathi
- ✓ Sikhunyani
- ✓ Shimange
- ✓ Shimawusa
- Paving of streets
 - The following streets have been paved:
 - Makosha
 - ✓ Bode

The municipality has encountered the following challenges:

- Erratic water supply.
- Decaying streets in the township.
- Non-payment of services rendered.
- Recurrent potholes.

The following projects were incomplete at the finalization of this report:

- Section E sports center
- Homu section A sports center
- Mageva sports center

These were just few development highlights that the municipality is proud of delivering to our communities for the year under review. There were many projects which were also under-taken by other sectors which also contributed to the upliftment of the lives of our communities.

In conclusion the municipality is calling all the stakeholders to assist the municipality in ensuring that they form part of the planning and development of the municipality by taking part in all the initiatives the municipality is coming up with, by paying for services and participation in the IDP process.

Mayor : Cllr Shivambu BA



Chapter One: Overview by the Municipal Manager Component B: Executive Summary

1.1 OVERVIEW BY THE MUNICIPAL MANAGER

Greater Giyani Municipality is an organization that prides itself in environmental sustainability, tourism and agriculture thrive for economic growth.

The 2018/19 Financial Year came with a lot of hard work from the municipal workforce and the collective commitments which resulted in significant achievement recorded in the period under reporting. The Municipality has been able to improve the lives of the Greater Giyani communities through infrastructure interventions such as electricity connections and paved roads. The provision of electricity will assist in reduction of crime and facilitate economic development to the affected communities. It is highly encouraging that our core business Department, Basic Service Delivery and Infrastructure Development, was able to achieve 53% on the planned targets. Local Economic Development achieved 100% on the LED targets. Delayed appointment of service providers contributed to non- achievement of the missed targets and we have rectified the root causes thereof. Our bid specification, evaluation and adjudication committees sit regularly to ensure timeous appointment of service providers, no matter the overwhelming number of bids we attract.

The project of Makosha upgrading from gravel to paving is at practical completion stage which will boost tourism in the affected areas. The institution also managed to pave 2.4 km internal street at Bode. The institutional capacity of Greater Giyani remains the central pillar of service delivery service enablers and we are constructing the third phase of the Municipal Administration building to accommodate all our departments in one roof for efficient coordination of administration and above all, to offer convenient services to the citizenry of Greater Giyani. High vacancy rate is a challenge due to limited financial resources and high personnel turnover. The institution has been struggling to attract the suitable candidates for the position of Director: Planning and Development, Director: Technical Services and Chief Financial Officer however the municipality has prioritized to fill all in the critical positions in the 2019/2020 financial year. GGM developed policies that guided the municipality's day to day functions and the policies are reviewed at least once per year

We call upon all the residents of Greater Giyani to pay their municipal services and participate in the IDP and Public Participation Programs.

In conclusion The Municipality has obtained a Qualified audit outcome during 2017/18 financial year. In the 2018/2019 financial year, the municipality retained the Qualified audit opinion but have recorded improvements in asset management, revenue management,

expenditure management and reduced an amount of paragraphs raised by AGSA. There are still strategic risks which are embedded on the institution which must be mitigated. The Municipality needs to further improve on its project implementation and management strategy so that project expenditure can increase to 100% in 2019/20 financial year and can therefore realise its objectives.

ACKNOWLEDGEMENT

I would like to extend my appreciation to the Honorable Mayor, Executive Committee and Councilors for strategic direction and leadership demonstrated during the financial year. The guidance and vision of the Acting Chief Financial Officers, Heads of Departments and other staff are acknowledged with gratitude. A special word of appreciation is extended to all my colleagues for their loyalty and support.



CHAUKE MM MUNICIPAL MANAGER

1.2 Municipal Functions, Population and Environmental Overview

1.2.1 Municipal Functions

| FUNCTION | RESPONSIBLE | DEFINITION |
|-------------------------------|----------------------------|--|
| | DEPARTMENT | |
| Municipal Planning | Strategic Planning & LED | Development of the integrated development plan in terms of the municipal Systems Act, 32 of 2000. |
| Local Tourism | Strategic Planning & LED | The promotion, marketing and, if applicable, the development of any tourism attraction within the area of |
| | | the municipality with a view to attract Tourist; to ensure access, and municipal services to such attraction, |
| | | and to regulate structure and control |
| Markets | Community Services and | The establishment , operations, management , conduct, regulations and / or control of markets other than |
| | Strategic planning and LED | fresh produce markets including market permits, location, times, conduct, etc. |
| Trading Regulations | Strategic Planning &LED | To regulate of any facility and /or activity related to the trading of goods and services within the municipal area not already regulated by National and provincial legislation |
| Municipal Parks | Technical Services and | The provision, management, control and maintenance of any land, garden or facility set aside for recreation, |
| Wullicipal Farks | Community Services | sightseeing and / or tourism and including playground, but exclude sport facilities. |
| Open places | Community Services | The management, maintenance and control of any or facility owned by the municipality for public use. |
| Noise pollution | Community Services | The control and monitoring of noise that adversely affects the well-being of human health or the eco-system that is useful to maintain, now or in the future. |
| Control of public nuisance | Community Services | The regulation, control and monitoring of any facility or activity. |
| Municipal Airport | Technical Services | A demarcation area on land or water or a building which is used or intended to be used, either completely or in part, for the arrival or departure of air craft which includes the establishment and maintenance of such a facility, including all infrastructure and services |
| Municipal Public Transport | Technical Services | The regulation and control and where applicable, the provision of: services for the carriage of passengers, whether scheduled, operated on demand along a specific route or routes or, where applicable, within a particular area. |
| Storm Water drainage | Technical Services | The Management Systems to deal with storm water in building-up areas. |
| Portable Water | Technical Services | The establishment, operation, management and regulation of a potable water supply system, including the services and infrastructure required for the regulation of water conservation, purification, reticulation and distribution; bulk supply to local supply. |

| Sanitation | Technical Services | The establishment, operation, management and maintenance and regulation of a system, including |
|---|--------------------|--|
| District function | Technical Services | infrastructure, for the collection of human excreta and domestic waste-water to ensure minimum standard of service. |
| Refuse Removals, refuse dumps, solid waste disposable | Community Services | Removal of any household or other waste and the disposal of such waste in an area, space or facility established for such purpose, and include the provision, maintenance and control of any infrastructure or facility to ensure a clean and healthy environment. |
| Street Trading | Community Services | The control, regulation and monitoring of the selling of goods and services along a public pavement or road reserve. |
| Bill boards and the display of advertisements in public places | LED | The display of written or descriptive material, any sign or symbol or light that is not intended solely for illumination or as a warning against danger which: promotes the sale and / or encourages the used of goods and services found on the streets. |
| Amusement facilities/ beaches | Community Services | A public place for entertainment. The area for recreational opportunities and facilities along the sea shore available for public use and any other aspect in this regard which falls outside the competency of the National and provincial government. |
| Cemeteries, Funeral Palour a and crematoria | Community Services | The establishment, conduct, control facilities for the purpose of disposing of human and animal remains |
| Municipal Roads | Technical Services | The construction, maintenance and control of all public roads |
| Street Lighting | Technical Service | The provision and maintenance of lighting for the illumination of streets. |
| Local Amenities | Technical services | The provision, management, preservation and maintenance of any municipal place, land and building reserved for the protection of places or objects of scenic, natural, historical and cultural value or interest and the provision and control of any of such amenities. |
| Traffic and parking | Community Services | The management and regulation of traffic and parking within the area of the municipality including but not limited to the control over the operating speed of vehicles on municipal roads. |
| Municipal Public works | Technical Services | Any supporting infrastructure or services to empower a municipality to perform its functions |
| Building regulations | Technical Services | The regulation, through by-laws, of any temporary or permanent structure attached to, or to be attached to, the soil within the area of Jurisdiction of a municipality, which must at least provide for approval of building plans, building inspections. |

1.2.2 Population

The total population is **256**, **153** with a total number of households of **70535**. The municipality have **31** wards grouped into 5 clusters. In most wards, the population exceeds 5000 people. In the past few years, the population has shown a slight increase. In the 2007 survey, the population was counted at **247 565** but according to the 2011 census, it has declined by almost **3000** people. The decline may be attributed to migration to other urban centers, such as Polokwane, Gauteng and Tzaneen in which the migrants search for better working conditions. But in 2016 community population survey has shown a slight increase by 0.14%.

| Ward | Male | Female | Total |
|------|------|--------|-------|
| 1 | 3636 | 4636 | 8272 |
| 2 | 4531 | 5798 | 10329 |
| 3 | 4607 | 6123 | 10730 |
| 4 | 4411 | 5537 | 9948 |
| 5 | 4482 | 5652 | 10134 |
| 6 | 4663 | 5922 | 10585 |
| 7 | 3487 | 4468 | 7955 |
| 8 | 4704 | 5882 | 10586 |
| 9 | 3113 | 3934 | 7047 |
| 10 | 6363 | 7027 | 13390 |
| 11 | 8829 | 11119 | 19948 |
| 12 | 2432 | 3029 | 5461 |
| 13 | 4122 | 5161 | 9283 |
| 14 | 4172 | 5359 | 9531 |
| 15 | 4057 | 5390 | 9447 |
| 16 | 4487 | 5572 | 10059 |
| 17 | 3512 | 4419 | 7931 |
| 18 | 2045 | 2755 | 4800 |

Population by Wards

| TOTAL | 107094 | 140473 | 244 217 |
|-------|--------|--------|---------|
| 30 | 9432 | 13110 | 22542 |
| 29 | 10100 | 14200 | 24300 |
| 28 | 6214 | 8347 | 14561 |
| 27 | 5111 | 7384 | 12495 |
| 26 | 4326 | 6322 | 10648 |
| 25 | 3732 | 4605 | 8337 |
| 24 | 3305 | 4114 | 7419 |
| 23 | 3313 | 4072 | 7385 |
| 22 | 4464 | 5698 | 10162 |
| 21 | 3682 | 4761 | 8443 |
| 20 | 4583 | 5799 | 10382 |
| 19 | 4362 | 5494 | 9856 |

1.2.3 Environmental Overview

The Greater Giyani municipality subscribe to the national environmental management act which means when we conduct our business as a municipality we are conscious of the fact that we need to adhere to the provision of the act. The vision of the municipality also makes specific reference to environmental sustainability as the core of our business.

(Section 152 of the constitution objects of local government) also prescribe to municipalities that they must ensure that communities lives in a safe and healthy environment. Our environment is characterized by different environmental factors e.g. climate, geomorphology, terrain and soil suitability.

There are some environmental challenges that the municipality is having which needs strong intervention from all stakeholders' e.g. illegal occupation of land (sensitive areas) deforestation, overstocking, veld fires and water pollution. This environmental challenge has serious impact in terms of sound environmental management practices that will ensure environmental sustainability as enshrined in our vision. GGM is currently implementing various projects that are in line with sustainable development and fight against phenomenon of global warming.

1.3 Service Delivery Overview

Great Giyani Municipality has the responsibility to provide services to the communities. For the year under review the municipality met the target on MIG projects within SDBIP. However the completion was at the planned targets not final completion since the projects are Multi- Year Projects. The municipality is working hard to ensure that extra High mast lights are provided to communities where there is high crime rate in order to fight crime. Gravel Roads were upgraded to tar and Culvert bridges were also refurbished and other new culvert bridges were constructed

1.4 Financial Health Overview

Greater Giyani municipality has in the year under review enjoyed healthy financial status .This is supported by the fact that in the year 2018/19 the municipality was amongst the best in the province in terms of spending of municipal infrastructure grants even though we did not spend 100% but 95% was spent on MIG. The Municipality managed to spend the electricity grants (Itergrated National Electrification Grant) allocated to them. The municipality has developed the revenue enhancement strategy that will improve the revenue generation in the municipality, the issue of revenue is one challenge that the municipality is currently facing.

1.5 Organizational Development Overview

The Municipality approved its Organizational Structure and the structure is aligned is with the IDP and the powers and functions to be conducted by the municipality, however there is a high vacancy rate of 38 %. Most of the vacancies were not funded. For the period under review the municipality battled to fill the positions of Director Strategic Planning & LED, CFO and Director Technical Services . The municipality is in the process of reviewing its organizational structure to make sure that the structure is realistic to the financial resources of the municipality and that critical positions are funded. The organizational structure was reviewed with the 2018/19 IDP.

1.6 Auditor General Report

Legislation mandates that upon closure of the financial year the municipality must prepare Annual Performance Report and Annual Financial statements and submit to the Auditor General of South Africa for auditing. For the Financial Years 2017/18 the municipality obtained Qualified Audit Opinion. For Financial year 2018/19 the Municipality prepared and submitted the Annual Financial Statement and Annual Performance Report to the Auditor General of South Africa and the Municipality retained the Qualified Audit Opinion.

1.7 Statutory Annual Report Process

Greater Giyani Municipality established the performance management unit and reviewed its PMS Framework and PMS in order to manage performance of both the organization and its employees. The Quarterly organizational reports were compiled and submitted to Council. The Annual Performance report was also compiled and submitted to Auditor General of South Africa for audit. The municipality also generated the 2017/2018 Draft Annual Report and will be submited to Council by end of January 2019. The Draft Annual Report was tabled before Council and later to MPAC to conduct public hearing of the Draft Annual Report. Management engaged for clarify seeking questions by MPAC. Oversight Report compiled on all issues and inputs raised by stakeholders. The Final Annual Report submitted to Council by end of March for adoption with recommendations by MPAC. The Final Annual Report then placed on municipal website, submitted to Auditor General, Treasury, COGHSTA and Legislature.

CHAPTER 2: GOVERNANCE Component A: Political and Administrative Governance

2.1 Political Governance

Greater Giyani Council constitutes of 62 Councilors of which 41 are males and 21 are females, 31 Ward councilors and 31 Propotional Representatives. It is comprised of seven full time councilors that are the Mayor, the Chief whip, the Speaker, MPAC Chairperson, Head of Infrastructure Development, Head Budget and Treasury and Head Chairperson Corporate and Shared Services. Ward councilors' represents communities in wards they are voted in ensuring that service delivery is brought to the people. Propotional Representative play political roles in wards they are deployed together with respective ward councilors. Ward councilors and Propotional Representative Councilors both form council committees. They all attend quarterly arranged council meetings and monthly portfolio committee meetings and special meetings if arranged.

Political decision taking

Political decisions are taken based on administration report generated by management led by the accounting officer. The municipality consist six directorates namely; Office of the Municipal Manager; Community Services; Technical Services; Corporate Services; Budget and Treasury and Planning and Economic Development. Each of the six directorates is linked to portfolio committees which are chaired by politicians or councilors. Community Services Directorate is linked with Health & Social Development Portfolio Committee, Sports Recreation Arts & Culture and part of Public Transport and Roads.

Technical Services Directorate is linked with Water, Sanitation and Energy Portfolio Committee, Infrastructure Development Portfolio Committee and Public Transport and Roads. Corporate Services Directorate is linked with Portfolio Committee of Corporate and Shared Services. Budget and Treasury Directorate is linked with Finance Portfolio Committee. Planning and Economic Development directorate is linked with Portfolio Committee of Planning and Economic Development. All reports of portfolio committees originate from administration and after the portfolio committee has interrogated the report, such reports are recommended to Executive committee which with delegated powers the Executive Committee took decisions and other matters are referred to council as the council is the highest decision making body. The council appointed the Audit C committee which assist, advice and alerting the municipality on issues of compliance. The council established the MPAC committee which plays an oversight role on the functions of council as well as compliance to all applicable legislations. The MPAC is comprised of 7 councillors namely: Cllr Mabasa Rhulani Oral (Chairperson), Cllr Mhlongo Mashau Calvin, Cllr Khandlela Nomsa Rachel, Cllr Maluleke TinyikoRose, Cllr Shivambu Hasani Richard, Cll MazibukoPatrick and Cllr Gaveni Bridget.

POLITICAL MANAGEMENT TEAM

Powers and functions of the mayor

- Promote the image of the municipality
- To ensure that the executive committee meetings performs its functions properly
- To lead and promotes social and economic development in the municipality
- To preside over public meetings and hearings
- To promote inter- governmental and inter institutional relations
- To ensure in consultation with the municipal manager, that a proper committee service responsible for:
 - The agendas minutes is in place for the executive and other committees and that they meet regularly.
 - Submit reports to the executive committee
 - To take responsibility for the quality and speed of decision making in the executive committee

The speaker of Municipal Council Must

- Preside at meetings of council
- Performs the duties and exercises the powers delegated to the speaker in terms of section 59 of The local Government: Municipal system Act, 2000 (Act 32 of 2000) :
- Must ensure that the council meets at least quarterly
- Must ensure compliance in the council and council committee with the code of conduct set out In schedule 1 to the local Government: Municipal system Act, 2000 (Act 32 of 2000); and must ensure that council meetings are conducted in accordance with the rules and orders of the council

Duties of the Chief Whip to Municipal Council:

- Political Management of Council meetings and Committee Meetings
- Maintains discipline of Councillors
- Advices the Speaker on the amount of time to be allocated to the speaker and the order of such speakers addressing the council
- Ensures that Councillors motions are prepared and timeously tabled in terms of the procedural rules of council.





SPEAKER: CLLR HLUNGWANI MP



CHIEFWHIP: CLLR MASHALE MR

EXECUTIVE COMMITEE



Head of Finance CLLR. Manganyi KA



Head of Public Transports & Roads CLLR Shibambu BA



Head of Sports, Arts & Culture CLLR. Makhubele HW



Head of infrastructure Development CLLR. Baloyi TE



Head of Water, Sanitation & Energy (CLLR. Mthombeni AM)



Head of Economic Development CLLR. Mabunda EN



Head of Corporate & Shared Services CLLR. Ndaba KHP



Head of Health, Social & Eniviromental CLLR. Bilankulu JH



CLLR. Mabulana P

2.2 ADMINISTRATIVE GOVERNANCE

| TOP ADMINISTRATIVE STRUCTURE Chauke MM MUNICIPAL MANAGER |
|--|
| Chief Financial Officer: |
| Budget and Treasury Directorate Vacant |
| DIRECTOR: Mr Shiviti MT CORPORATE SERVICES DEPARTMENT |
| DIRECTOR: Technical Services Vacant |
| DIRECTOR: PLANNING AND ECONOMIC DEVELOPMENT Vacant |
| DIRECTOR: Khosa MI Community Services |

For the period under review of 2018/2019 financial year no positions of section 54 and 56 managers were filled. The position of Chief Financial Officer, Director Planning and Economic Development and Director Technical Services remained vacant.

COMPONENT B: INTERGOVERNMENTAL RELATIONS

INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND INTERGOVERNMENTAL RELATIONS

COMPONENT B: INTERGOVERNMENTAL RELATIONS

For the period under review the municipality participated in various Co- Operative Governance and Intergovernmental structures at all levels from the local sphere, district sphere, provincial and national sphere. Participation in such forums and IGR structures assisted service delivery in the sense that integration and alignment of various role players is realized to avoid the silo mentality existing in the public sector. While remarkable progress has been realized in IGR structures challenges still existed in the 2018/19 year with regard to the provision of reliable and accurate information from other public sector players and this affected the municipality 's planning especially the accuracy of the information in the IDP. Provision of progress in the implementation of sector departments within municipal boundaries is also still a challenge.

2.3 Intergovernmental Relations

NATIONAL INTERGOVERNMENTAL STRUCTURES

The municipality participates in national intergovernmental structures such as the following:

-National municipal manager's forum

-South African Local Government Association sessions including working groups

PROVINCIAL INTERGOVERNMENTAL STRUCTURES

The municipality participates in the following provincial intergovernmental structures: -Premier-mayors' forum

-monitoring and evaluation forum (4 x per annum)
-provincial planning forum (3 x meetings)
-provincial municipal manager's forum (4x meetings)

DISTRICT INTERGOVERNMENTAL STRUCTUCTURES

The municipality participated in the following District IGR structures during the period under review:

-District and Provincial Speakers Forum

-District and Provincial Mayors' Forum

-District and Provincial Chief whips Forum

-District and Provincial Municipal Manager's Forum

-District and Provincial CFOs Forum

-District and Provincial Planning Forum

-District and Provincial Monitoring and Evaluation Forum

The existence of the above IGR structures has assisted in the sharing of challenges, best practices and resource mobilization. Alignment of programs and standardization of activities were also achieved from the district IGR structures.

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION

The municipality also used its local IGR structures such as sector forums to ensure sector specific programs are aligned with those of other role players in the sectors. All forums were functional and holding their meetings, safe for the Agricultural forum which was not functional.

-Energy forum

-Roads and Transport Forum

- Tourism Forum

-Agricultural forum

-Housing Forum

-Disaster Management Forum

COMPONET C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

2.4 PUBLIC MEETINGS

COMMUNICATION, PARTICIPATION AND FORUMS

The Municipality established six clusters for public participation. Council meetings are held in public venues that are accessible to members of the public. Other forms of communication and public participation during the 2018\19 financial years include the usage of ward public meetings for the 31 wards wherein ward councilors provide feedback and progress report to ward members.

Apart from ward public meetings, the mayor is having Quarterly Mayoral Imbizos where issues raised by communities were captured and report compiled. Those that were related to the municipality were attended to and those related to sector departments were referred to relevant sector departments.

The municipal website and media house are also useful tools which the municipality employed to communicate with its stakeholders to cover the cyberspace community.

The Municipal Newsletter RITO is published quarterly to communicate municipal programs.

WARD COMMITTEE FORUM

WARD COMMITTEES

The municipality has a fully functional ward committee system. All the 31 wards have functioning ward committees with a total of 308 participants translating into 10 ward committee members for the 31 wards.

2.5 IDP PARTICIPATION AND ALIGNMENT

The IDP is reviewed annually and in-house. The IDP is reviewed in line with required standard and template and it is aligned to the budget. The IDP Process plan is developed and approved by council as the road map for the review of the IDP/Budget. The IDP Steering

committee is responsible for the review of the IDP and Budget. The draft IDP/Budget is tabled before the council for public participation process to unfold to wards and the municipality established six clusters for the purpose of the community accessibility and inputs. The IDP representative's forum where all the stake holders are represented is also conducted to interrogate the IDP document.

The other stakeholders that are consulted are the Traditional Authorities, NGO's, Businesses, Traditional Healers and Pastors' Fraternity. Inputs to the IDP are also submitted physically to the office of the accounting officer.

All the inputs and comments are consolidated and the report is developed based on the inputs. The process of prioritization takes place taking into account the available resources and capacity of the municipality.

| IDP Participation and Alignment Criteria* | Yes/No |
|--|--------|
| Does the municipality have impact, outcome, input, output indicators? | Yes |
| Does the IDP have priorities, objectives, KPIs, development strategies? | Yes |
| Does the IDP have multi-year targets? | Yes |
| Are the above aligned and can they calculate into a score? | Yes |
| Does the budget align directly to the KPIs in the strategic plan? | Yes |
| Do the IDP KPIs align to the Section 54/56 Managers | Yes |
| Do the IDP KPIs lead to functional area KPIs as per the SDBIP? | Yes |
| Do the IDP KPIs align with the provincial KPIs on the 12 Outcomes | Yes |
| Were the indicators communicated to the public? | Yes |
| Were the four quarter aligned reports submitted within stipulated time frames? | Yes |

COMPONENT D: CORPORATE GOVERNANCE

COMPONENT D: OVERVIEW OF CORPORATE GOVERNANCE

For the 2018\19 financial year Greater Giyani Municipality took leaf from the King III report on good governance by including in its operations the functionality of risk function as well as the development and implementation of corruption and anti-fraud strategies. Risk register was developed and its focus was on Strategic Risks, Operational Risks and Human Resources risks.

Through IGR the municipality used the Premier and Presidential hotlines to track areas of non-compliance to its corporate governance matters.

2.6 RISK MANAGEMENT

The Municipality regards risk management as one of the pillars required for the sustainability and corporate management. In compliance with the MFMA which S62 (i) (c) requires a municipality to have and maintain an effective, efficient and transparent system of risk management. For financial year 2018\19 the municipality had a dedicated risk unit to deal with risk matters. Risk assessment sessions were conducted with the assistance of the provincial Treasury and COGHSTA to help the municipal management with the identification and profiling of risks within the municipality.

Top five risks identified are the following:

High staff turnover Under collection of revenue Dilapidated/ageing infrastructure Environmental degradation Insuffient land for development

2.7 Anti-Corruption and Anti-Fraud AND ANTI-CORRUPTION STRATEGY (RISK/LEGAL)

The municipality has a Fraud and corruption policy as well as Risk Management Policy in place. Risk Management Unit has been established and is has two personnel, the Senior Risk Officer, and Risk Manager.

2.8 SUPPLY CHAIN MANAGEMENT

OVERVIEW SUPPLY CHAIN MANAGEMENT

During the 2018\19 financial year the Supply Chain Management policy was tabled to council for revision alongside other budget related policies. The revision took into account the BBBEEE codes and changing supply chain regime.

2.9 By laws-New By –Laws introduced in 2018/19

No new By –Laws were introduced during 2018/19 Financial Year however animal control by-laws is under development

2.10 WEBSITES (ICT)

| Municipal website: content and currency of material | | |
|---|--------|-----------------|
| Documents published on the municipality's /entity's website | Yes/No | Publishing date |
| Current annual and adjustment budgets and all budget related documents | YES | 11/03/2019 |
| All current budget related policies | YES | 03/07/2018 |
| The previous annual report (2017/18) | YES | 06/02/2019 |
| The annual report (2018/19) published / to be published | NO | To be published |
| All current performance agreements required in terms of section 54/56 (1) (b) of the MSA and resulting score | YES | 02/08/2019 |
| cards | | |
| All service delivery agreements (2018/19) | YES | 25/03/2019 |
| All supply chain management contracts above a prescribed value (give value) for 2018/19 | YES | |
| An information statement containin a list of assets over a prescribed value that have been disposed of in terms | | |
| of section 14 (2) or (4) during 2018/19 | | |
| Contracts agreed in 2017/18 to which subsection (1) of section 33 apply, subject to subsection (3) of that | | |
| section | | |
| PPP agreements referred to in section 120 made in 2018/19 | YES | |

MUNICIPAL WEBSITE CONTENT AND ACCESS

Most of prescibed key website content material were placed on the municipal website such as IDP, Budget, Annual Report, Performance Agreements, Budget related policies, Adverts for tenders and Adverts for Vacancies

2.11 PUBLIC SATISFACTION ON MUNICIPAL SERVICES

PUBLIC SATISFACTION LEVELS

No formal public participation surveys were conducted during the period under review. The municipality relied on public participation sessions referred to above, as well as the usage of the Premier and Presidential Hotlines to gauge the level of satisfaction and \ dissatisfaction with municipal services.

Key general areas of dissatisfaction include: -state of roads conditions (Tarred Roads) -water -health and education services (Clinics, Hospitals and Schools -unemployment -RDP houses

CHAPTER 3: SERVICE DELIVERY PERFOMANCE (PERFORMANCE REPORT PART I)

COMPONENT A: BASIC SERVICES DELIVERY

This component includes: water; waste water (sanitation); electricity; waste management; and housing services; and a summary of free basic services.

3.1 WATER PROVISION

3.1.1 INTRODUCTION TO WATER PROVISION

The Water Services Act 108 of 1997provides that all residents have a right to access of Water. Mopani District Municipality has been issued with a Licence to become the Water Services Authority for all its Local municipalities, in terms of the National Water Act 36 of 1998. It has appointed such Local Municipalities to become its Water Services Provider whereby a Budget for Operations and Maintenance is allocated to ensure that the Water Infrastructure is well functional. New Water Infrastructure projects remain the responsibility of the District Municipality. The report below provides information in terms of Households with water services and those that still remain with the backlog the municipality.

| Employ | Employees: Water Services | | | | | | | | | | |
|--------|---------------------------|--------------|------------------|--|--|--------------|------------------|--|--|--|--|
| Job | 2016/17 | 202 | 17/18 | | | 2018 | 2018/19 | | | | |
| Level | | | | | | | | | | | |
| | Employees No. | Posts No. | Employees No. | Vacancies fulltime equivalence) No. | Vacancies (as a % of total posts) % | Posts No. | Employees No. | Vacancies fulltime equivalence) No. | Vacancies (as a % of total posts) % | | |
| 0-3 | 0 | | 0 | 0 | 0% | 0 | 0 | 0 | 0% | | |
| 4-6 | 1 | | 0 | 0 | 100% | | 0 | 0 | 0% | | |
| 7-9 | 4 | | 1 | 0 | 100% | 5 | 0 | 1 | 80% | | |
| 10-12 | 1 | | 4 | 1 | 0% | 1 | 0 | 1 | 100% | | |
| 13-15 | 8 | | 1 | 9 | 0% | 9 | 17 | 1 | 89 % | | |
| | 0 | | 9 | 0 | N/A | N/A | N/A | N/A | N/A | | |

| 19-20 (| 0 | 0 | 0 | N/A | N/A | N/A | N/A | N/A |
|----------------|----|----|----|-----|-----|-----|-----|-----|
| Total | 14 | 15 | 10 | 1 | 15 | 17 | 3 | |
| | | | | | | | | |

3.2 WASTE WATER (SANITATION)

| Sanitation Service Delivery Levels Households | | | |
|--|---------------------------|-----------------------|---------------------------|
| Description | 2015/16 Outcome No. | 2016/17 Actual No. | 2017/18 Outcome No. |
| Sanitation/sewerage; (above minimum level) Flush toilet (connected to sewerage) | 6430 | 6430 | 6430 |
| Flush toilet (with septic tank) Chemical toilet Distailet (wastilated) | 6430 | 6430 | 6430 |
| Pit toilet (ventilated) Other toilet provisions (above min. service level) Minimum service level and above sub-total | | | |
| Minimum service level and above percentage | | | |
| Sanitation/sewerage; (below minimum level) Bucket toilet | | | |
| Other toilet provisions (below min service level) No toilet provisions | | | |
| Below Minimum service level sub-total Below Minimum service level percentage | | | |
| Total Households | | | |

| Households; Sanitation service delivery levels belo | ow the min | imum Housel | holds | | | | |
|---|------------|--------------------|----------------------|--------|--------------------|----------------------|--------|
| Description | 2016/17 | 2017/18 | | | 2018/19 | | |
| | Actual | Original Budget | Adjustment Budget | Actual | Original Budget | Adjustment Budget | Actual |
| | No. | No. | No. | No. | No. | No. | No. |
| Formal Settlements | 55922 | 55922 | 55922 | 55922 | 55922 | 55922 | 55922 |
| Total Households Households below minimum service level Proportion of households below minimum Service level | | | | | | | |
| Informal Settlements | | | | | | | |
| Total Households Households below minimum service level Proportion of households below Minimum service level | | | | | | | |

| Employees: Sanitation Servi | ices 2018/19 | | | | |
|-----------------------------|--------------|-------|-----------|------------------------|--------------------------------------|
| Job Level | | | | | |
| | Employees | Posts | Employees | Vacancies (fulltime | Vacancies (as a % of total posts) |
| | No. | No. | No. | equivalent) | % |
| 0-3 | | 1 | 1 | 0 | 0% |
| 4-6 | | 1 | 1 | 0 | 0% |
| 7-9 | | | 2 | 2 | 100% |
| 10-12 | | 1 | 1 | 1 | 100% |
| 13-15 | | 10 | 10 | 10 | 100% |
| 16-18 | | 0 | 0 | 0 | 0% |
| 19-20 | | 0 | 0 | 0 | 0 |
| Total | | 13 | 12 | 13 | % |

| Employees | s: Electricity Servio | ces | | | | | | | | |
|-----------|-----------------------|--------------|------------------|--|--|--------------|------------------|---|---|--|
| Job Level | 2016/17 | 201 | 7/18 | 2018/19 | | | | | | |
| | Employees No. | Posts No. | Employees No. | Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % | Posts No. | Employees No. | Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % | |
| 0-3 | | 1 | 0 | 1 | 100% | 1 | 0 | 1 | 100% | |
| 4-6 | | 1 | 0 | 1 | 100% | 1 | 1 | 0 | 0% | |
| 7-9 | | 5 | 2 | 3 | 40% | 4 | 2 | 1 | 75% | |
| 10-12 | | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | |
| 13-15 | | 4 | 3 | 1 | 25% | 4 | 4 | 0 | 0% | |
| 16-18 | | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | |
| 19-20 | | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | |
| Total | | | | | | 13 | 15 | 0 | | |

| Financial performance 2015/16,2016/17 and 2017/18 Electricity Services R`000 | | | | | | | | | | |
|---|--------------------|----------------------|---------|--------------------|----------------------|---------|-----------------------|--------------------|-------------------|--|
| Details | 2016/17 | | 2017/18 | | | 2018/19 | | | | |
| | Original Budget | Adjustment Budget | Actual | Original Budget | Adjustment Budget | Actual | Variance to Budget | Original Budget | Adjustment Budget | |
| Total operational revenue (excluding tariffs) | | | | | | | | | | |
| Expenditure | 7476 | 8161 | 17750 | 9630 | 9 309 | 10532 | 296 | 24060 | 27088 | |
| Employees | 1536 | 1517 | 2346 | 1599 | 1811 | 2951 | 11 | 2927 | 2962 | |
| Repairs and Maintenance | | 815 | 0 | 2000 | 1987 | 1225 | -175 | 2000 | 1400 | |
| Other | | | | | | | | | | |
| Total operational Expenditure | 10512 | 10493 | 20096 | 13229 | 13107 | 22117 | 9614 | 28987 | 31450 | |

| Net Operational | | | |
|---|--|--|--|
| Net Operational (service) expenditure | | | |
| expenditure | | | |

| Capital Expenditure R`000 | | | | | | | | | | | | |
|------------------------------|--------|----------------------|-----------------------|--|--------|----------------------|-----------------------|-------------------------------------|---------------------------|--|--|--|
| Capital Projects | | 2017/18 | | 2018/19 | | | | | | | | |
| | Budget | Adjustment Budget | Actual Expenditure | Variance from original budget | Budget | Adjustment Budget | Actual Expenditure | Variance from original budget | Total project value | | | |
| Total All | | | | | | | | | | | | |
| electricity reticulation | 21500 | 24318 | 16208 | 5292 | | | | | | | | |
| | | | | | | | | | | | | |

WASTE MANAGEMENT (THIS SECTION INCLUDES: REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND RECYCLING)

Greater Giyani Municipality Collect refuses from residential units in all townships, Businesses, Schools, Churches and industrial. Litter picking is conducted in all main roads, internal streets and CBD. The municipality currently has one waste disposal site in use.

| | Solid waste | service delivery levels | |
|--|-----------------------------------|----------------------------------|----------------------------------|
| | | | households |
| Description | 2016/17 | 2017/18 | 2018/19 |
| | Actual | Actual | Actual |
| | No. | No. | No. |
| Solid waste removal: (minimum level) | 7609 | 7609 | 7609 in townships |
| Removed at least once a week | | | 10955 in rural areas |
| Minimum service level and above | | | Total: 18564 |
| sub-total | | | |
| Minimum service level and above percentage | 48 weeks per annum(once per week) | 48 weeks per annum(once per week | 48 weeks per annum(once per week |

| Solid waste removal: (below | | | |
|-------------------------------------|-----------------------------------|---|---|
| minimum level) | Refuse collected once per week | Refuse collected once per week | Refuse collected once per week |
| | using | | |
| Removed less frequently than once a | All General Waste Disposed at a | All General Waste Disposed at a | All General Waste Disposed at a |
| week | municipal disposal site Refuse is | municipal disposal site | municipal disposal site |
| Using communal refuse dump | collected on a daily basis in the | Refuse is collected on a daily basis in | Refuse is collected on a daily basis in |
| Using own refuse dump | CBD | the CBD | the CBD |
| Other rubbish disposal | | | 10955 Household in rural area |
| No rubbish disposal | Backyard refuse collection in | Backyard refuse collection in rural | Backyard refuse collection in rural |
| | rural area | area 1 | area |
| Below minimum service level sub- | | | |
| total | | | |
| Below minimum service level | | 12% | 29% |
| percentage | | | |
| Total number of households | 7609 | 7609 | 7609 |
| | | | |

| Households: solid waste service delivery levels below the minin Households | num | | | | | |
|--|--------|--------|--------|-----------|-----------|--------|
| Description | | | | | | |
| | Actual | Actual | Actual | Original | Adjusted | Actual |
| | No. | No. | No. | Budget | Budget | No. |
| | | | | No. | No. | |
| Formal settlements | | | | 4,300.000 | 4.400.000 | |
| Total households | 7609 | 7609 | 7609 | | | |
| Households below minimum service level | | | | | | |
| Proportion of household below minimum service level | | | | | | |
| Informal settlements | | | | | | |
| Total households | | | | | 51972 | |
| Households below minimum service level | | | | | | |
| Proportion of household below minimum service level | | | | | | |

| Emplo | Employees; solid waste management services | | | | | | | | | | | |
|-------|--|--------------|------------------|---------------------------------|-----------|---|--------------|------------------|--|---|--|--|
| Job | 2016/17 | 201 | 17/18 | | | | 201 | 8/19 | | | | |
| Level | Employee No. | Posts No. | Employees No. | Vacancies equivalent) No. | (fulltime | Vacancies (as a % of total posts) % | Posts No. | Employees No. | Vacancies (fulltime equivalent) No. | Vacancies (as a % of total posts) % | | |
| 0-3 | | 1 | 1 | 0 | | 0% | 1 | 1 | 0 | 100% | | |
| 4-6 | | 2 | 2 | 5 | | 71% | 0 | 0 | 1 | 98% | | |
| 7-9 | | 1 | 0 | 2 | | 100% | 0 | 0 | 0 | 0% | | |
| 10-12 | | 8 | 10 | 2 | | 16% | 0 | 0 | 0 | 0% | | |
| 13-15 | | 26 | 31 | 41 | | 56% | 0 | 4 | 0 | 0% | | |
| 16-18 | | 0 | 0 | 0 | | 0% | 0 | 0 | 0 | 0% | | |
| 19-20 | | 0 | 0 | 0 | | 0% | 0 | 0 | 0 | 0% | | |
| Total | | 38 | 44 | 50 | | | | | | | | |

| Financial performance 2014/15; 2015/16,2016/17Refuse solid waste management services | | | | | | | | | | |
|--|---------|--------------------|--------|--------------------|----------------------|---------|-----------------------|--------------------|----------------------|--|
| Details | 2016/17 | 2 | 017/18 | | | 2018/19 | | | | |
| | Actual | Original Budget | Actual | Original Budget | Adjustment Budget | Actual | Variance to Budget | Original Budget | Adjustment Budget | |
| Total operational revenue | 3832 | 3956 | 3962 | 3905 | 3741 | 4435 | 2 | 4310 | 4437 | |
| Expenditure; | 313 | 3360 | 3251 | 4180 | 3670 | 359 | 221 | 620 | 580 | |
| Employees | 3117 | 3650 | 3807 | 4574 | 3904 | 7096 | 499 | 8122 | 7595 | |
| Repairs and maintenance | | 70 | 109 | 250 | 120 | 300 | 50 | 300 | 250 | |
| Other | | | | | | | | | | |
| Total operational expenditure | 3430 | 7080 | 7167 | 9004 | 7694 | 7755 | 670 | 9042 | 8425 | |

ROLL OUT A

ND BACKLOGS

| WARD | AVAILABLE | BACKLOG |
|------|---------------------------------------|--|
| 1 | Unstructured services | Blinkwater, Ximausa, Noblehoek |
| 2 | 0 | Phikela, Rivala, Maxavela, Mavhuza |
| 3 | 0 | Babangu, Ndengeza RDP, Ntshunxi |
| 4 | 0 | Basani, Dingamazi, Shimange, Maswanganyi, Bode |
| 5 | 0 | Sifasonke, Zamani, Mapuve |
| 6 | 0 | Gon'on'o, Hlaneki, Gandlanani, Khani |
| 7 | 0 | Siyandhani, Dzingizingi |
| 8 | 0 | Nwamankena, Sekhimini, Botshabelo |
| 9 | 0 | Mapayeni, Homu |
| 10 | 0 | Nkomo C, Nkomo B, Homu 14B |
| 11 | Giyani E,D1 | 0 |
| 12 | Giyani A | Homu 14 C |
| 13 | Giyani D2 and Giyani F | 0 |
| 14 | Unstructured services | Makosha, Shikukwani |
| 15 | Unstructured services | Nwadzekudzeku and Shivulani |
| 16 | Unstructured services | Mninginisi B2 and B2 |
| 17 | Unstructured services | Thomo, Mhlava-Willem |
| 18 | Unstructured services | Gawula, Khakhala, Muyexe |
| 19 | Mahlathi unstructured services | Hlomela, Ndindani, Mahlathi, Vuhehli, Nwakhuwani |
| 20 | 0 | Bonwani, Mavalani, Mbatlo |
| 21 | Krematart, Ngove unstructured service | Ngove, Kremetart |
| 22 | 0 | Shawela RDP, Shawela, Shikhumba |
| 23 | 0 | Mbhedle, Guwela, Kheyi, Mushiyani, Nsavulani |
| 24 | 0 | Bambeni, Mageva, Mnghonghoma, Loloka |
| 25 | 0 | Daniel, Ndhambhi, Mageva RDP |
| 26 | 0 | Maphata, Sikhunyani, Nkomo |
| 27 | 0 | Mayephu, Mzilela, Matsotsosela, Xitlakati, Khaxani |

| 28 | 0 | Mphagani, Zava |
|-------|---|-----------------------------|
| 29 | 0 | Makhuva, Mbaula, Phalaubeni |
| 30 | | Tomu, Nghalalume |
| TOTAL | | |

3.4.1 CHALLENGES

There is a huge backlog of the refuse removal service as the service is yet to be extended to rural communities. Lack of proper waste management infrastructure is also a challenge as waste disposal is not meeting the minimum requirements for safe disposal of waste. The municipality also does not have sufficient funds to can initiate recycling initiate. There is also ageing staff and shortage of employees as a result the municipality relies on contract workers to render the waste management service.

3.4.2 INTERVENTIONS

Site acquired for the development of new landfill site. Buyback Centre constructed to support recycling initiatives. Budget set aside under the EPWP Programme to appoint personnel on a contract basis to work on waste the report include only sport centers build by the municipality.

| WARD | AVAILABLE | BACKLOG |
|------|-----------|--|
| 1 | 0 | Blinkwater, Ximawusa, Noblehoek |
| 2 | Mavhuza | Rivala, Phikela, Mashavela |
| 3 | 0 | Babangu, Nden'eza RDP, Ntshuxi |
| 4 | 0 | Basani, Dingamazi, Shimange, Silawa, Maswanganyi, Bode |
| 5 | 0 | Sifasonke, Zamani, Mapuve |
| 6 | Khani | Gon'on'o, Hlaneki, Gandlanani |
| 7 | 0 | Siyandhani, DzingiDzingi |
| 8 | 0 | Nwamankena, Sekhimini, Botshabelo |
| 9 | 0 | Homu 14 A, Mapayeni |
| 10 | Homu 14B | Nkomo B, Nkomo C |

THE TABLE BELOW REFLECTS AVAILABILITY AND BACKLOG OF STANDARD SPORTS FACILITIES WITHIN WARDS

| 11 | Section E | Giyani D1 |
|-------|----------------|--|
| 12 | Giyani A | Homu 14C |
| 13 | 0 | Giyani D2,Giyani F |
| 14 | 0 | Makosha, Shikukwani |
| 15 | Shivulani | Nwadzekudzeku |
| 16 | 0 | Mninginisi B3, Mninginisi B2 |
| 17 | 0 | Thomo, Mhlava Willem |
| 18 | Gawula, Muyexe | Khakhala |
| 19 | 0 | Hlomela, Ndindani, Mahlathi, Vuhehli, Nwakhuwani |
| 20 | 0 | Bonwani, Mavalani, Mbatlo |
| 21 | 0 | Ngove, Kremetart |
| 22 | Shawela | Shawela RDP, Shikhumba |
| 23 | 0 | Mbhedle, Guwela, Kheyi, Mushiyani, Nsavulani |
| 24 | 0 | Bambeni, Mageva, Mnghonghoma, Loloka |
| 25 | 0 | Daniel, Ndhambhi, Mageva RDP |
| 26 | 0 | Maphata, Sikhunyani, Nkomo A |
| 27 | Mzilela | Mayephu, Matsotsosela, Khaxani, Xitlakati |
| 28 | 0 | Mphagani, Zava |
| 29 | 0 | Makhuva, Mbaula, Phalaubeni |
| 30 | 0 | Tomu, Nghalalume |
| TOTAL | | |

The reporeflects only halls build by the municipality. Excluded are privately owned halls and those built by other sector departments.

THE TABLE BELOW REFLECTS THE AVAILABILITY AND BACKLOG OF COMMUNITY HALLS WITHIN WARDS WARD COMMUNITY HALLS

| WARD | AVAILABLE | BACKLOG |
|------|-----------------------|--|
| 1 | 0 | Blinkwater, Ximawusa, Noblehoek |
| 2 | 0 | Rivala, Phikela, Mashavela, Mavhuza |
| 3 | 0 | Babangu, Nden'eza RDP, Ntshuxi |
| 4 | 0 | Basani, Dingamazi, Shimange, Silawa, Maswanganyi, Bode |
| 5 | 0 | Sifasonke, Zamani, Mapuve |
| 6 | 0 | Gon'on'o, Hlaneki, Gandlanani, Khani |
| 7 | 0 | Siyandhani, Dzingidzingi |
| 8 | 0 | Nwamankena, Sekhimini, Botshabelo |
| 9 | 0 | Homu 14 A, Mapayeni |
| 10 | 0 | Nkomo B, Nkomo C, Homu 14 B |
| 11 | Giyani Community Hall | Giyani E, Giyani D1 |
| 12 | 0 | Giyani A, Homu 14C |
| 13 | 0 | Giyani D2,Giyani F |
| 14 | 0 | Makosha, Shikukwani |
| 15 | 0 | Shivulani, Nwadzekudzeku |
| 16 | 0 | Mninginisi B2, Mninginisi B3 |
| 17 | 0 | Thomo, Mhlava Willem |
| 18 | 0 | Gawula, Muyexe, Khakhala |
| 19 | 0 | Hlomela, Ndindani, Mahlathi, Vuhehli, Nwakhuwani |
| 20 | 0 | Bonwani, Mavalani, Mbatlo |
| 21 | 0 | Ngove, Kremetart |
| 22 | 0 | Shawela RDP, Shikhumba |
| 23 | 0 | Mbhedle, Guwela, Kheyi, Mushiyani, Nsavulani |
| 24 | 0 | Bambeni, Mageva, Mnghonghoma, Lolok |
| 25 | 0 | Daniel, Ndhambhi, Mageva RDP |

| 26 | 0 | Maphata, Sikhunyani, Nkomo A |
|-------|---|--|
| 27 | 0 | Mzilela, Mayephu, Matsotsosela, Khaxani, Xitlakati |
| 28 | 0 | Mphagani, Zava |
| 29 | 0 | Makhuva, Mbaula, Phalaubeni |
| 30 | 0 | Tomu, Nghalalume |
| Total | | |

3.5 Housing

The powers and functions for the provision and construction of housing lies with the provincial government under the Department of Co-operative Governance, Human Settlements and Traditional Affairs. The role of the municipality is to identify housing demands needs through the development of the Housing Chapter and identification of beneficiaries. For the 2018\19 financial year a total of 339 houses were allocated to Greater Giyani Municipality and the Construction is ongoing. The implementing agent was the Department of Co-operative Governance, Human Settlements and Traditional Affairs.

3.5 FREE BASIC SERVICES AND INDIGENT SUPPORT

> 16000 households received free basic electricity

INTRODUCTION TO FREE BASIC SERVICES AND INDIGENT SUPPORT

| Free basic services to low income households | | | | | | | | | | | |
|--|--|-------|------------------|---|-----------------------|---|------------------------|-------|-------------------|---|--|
| | Number of households | | | | | | | | | | |
| | Total Households earnings less than R1.100 per month | | | | | | | | | | |
| | | | Free basic water | | Free basic sanitation | | Free basic electricity | | Free basic refuse | | |
| | | Total | Access | % | Access | % | Access | % | Access | % | |
| 2016/17 | | | 1300 | | | | 14162 | 94.4% | | | |

| 2017/18 | 1300 | 15500 | 86.88% |
|---------|------|-------|--------|
| 2018/19 | | 16000 | |

COMMENT ON FREE BASIC SERVICES AND INDIGENT SUPPORT:

The municipality is faced with numerous apllications of indigents, however municipality is doing everything in its powers to support local communities with the need of free basic services.

COMPONENT B: ROADS AND TRANSPORT 3.7 INTRODUCTION TO ROADS

| Gravel road infrastructure Kilometers | | | | | | | | |
|---------------------------------------|--------------------|---------------------------------|------------------------------|--------------------------------|--|--|--|--|
| | Total gravel roads | New gravel roads constructed | Gravel roads upgraded to tar | Gravel roads graded/maintained | | | | |
| 2016/17 | 608 | None | - | 1848 | | | | |
| 2017/18 | 608 | None | 12.8 KM | 2332 | | | | |
| 2018/19 | 608 | None | 14.2 | | | | | |

| Asphalted Road Infrastructure | | | | | | | |
|-------------------------------|-----------------------|-------------------|--|--------------------------------------|--------------------------|--|--|
| | Total Asphalted roads | New asphalt roads | Existing asphalt roads re-asphalted | Existing asphalt roads re-sheeted | Asphalt roads maintained | | |
| 2018/19 | 22 800 m2 | 12.8 KM | 99.1 KM | 4.6 KM | 22 800 M2 | | |

| | | | | Empl | loyees: roads servi | ices | | | |
|-------------------------|------------------|--------------|--------------------|---|--|--------------------|------------------|---|--|
| Job level | 2016/17 | 2017/18 | | | | 2018/19 | | | |
| | Employees No. | Posts No. | Employees No. | Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % | Posts No. | Employees No. | Vacancies (fulltime equivalents) No. | Vacancies (as % of total posts) % |
| 0-3 | | 1 | 1 | 0 | 0% | 1 | 1 | 1 | 0% |
| 4-6 | | 1 | 0 | 1 | 0% | 0 | 0 | 0 | 0% |
| 7-9 | | 2 | 0 | 2 | 100% | 0 | 0 | 0 | 0% |
| 10-12 | | 17 | 15 | 3 | 40% | 5 | 5 | 5 | 60% |
| 13-15 | | 33 | 18 | 15 | 84% | 33 | 33 | 1 | 26% |
| 16-18 | | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% |
| 19-20 | | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% |
| Total | | 54 | 34 | 20 | 28.8% | 54 | 39 | | |
| | | | | | | | | | |
| ncial performa R`000 | ince 2016/17,20 | 017/18 and 7 | 2018/19: road s | ervices | | | | | |
| ils | | 2016/17 | | 2017/18 | | | 2018/19 | | |
| | | Actual | Original budget | Actual | | djustment udget | Actual | Original Budget | Adjustment budget |

| | | budget | | Budget | Budget | | Budget | budget | |
|---|-------|--------|-------|--------|--------|------|--------|--------|--|
| Total operational revenue (excluding tariffs) | | | | | | | | | |
| Expenditure: | 4126 | 1730 | 260 | 119 | | 260 | 350 | 230 | |
| Employees | 4217 | 4770 | 83 | -185 | 5752 | 83 | 7244 | 5835 | |
| Repairs & Maintenance | 8571 | 10000 | 4918 | -1917 | 2182 | 4918 | 11000 | 7100 | |
| Other | | | | | | | | | |
| Total operational expenditure | 16914 | 16500 | 12658 | 1983 | | 5261 | 18594 | 13165 | |
| | | | | | | | | | |

| expenditure | Net operational (service) expenditure | 16914 | 16500 | 12658 | 1983 | 5261 | 18594 | 13165 |
|-------------|--|-------|-------|-------|------|------|-------|-------|
|-------------|--|-------|-------|-------|------|------|-------|-------|

| Capital expendit R`000 | ture 2017/1 | .8 and 2018/19 | Road Services | | | | | | | |
|---------------------------------|-------------|----------------------|-----------------------|--|---------------------------|--------|----------------------|-----------------------|-------------------------------------|------------------------|
| Capital Projects | 2017, | /18 | | | | 2018/: | 19 | | | |
| | Budget | Adjustment Budget | Actual Expenditure | Variance from original budget | Total project value | Budget | Adjustment Budget | Actual Expenditure | Variance from original budget | Total project value |
| Total all | | | | | | | | | | |
| MBAULA ROAD | - | - | - | - | | 2100 | 8836 | 8389 | 447 | |
| HOMU ROAD | - | - | - | - | | 500 | 7500 | 6773 | 727 | |
| MAKOSHA ROAD | - | - | - | - | | 500 | 7835 | 9810 | 1975 | |
| GIYANISECTION F PHASE 3 ROAD | - | - | - | - | | 6254 | 2212 | 8102 | 5890 | |
| GIYANISECTION F PHASE 4 ROAD | - | - | - | - | | 1000 | 0 | | | |
| BODE ROAD | - | - | - | - | | 13941 | 21755 | 15307 | 6448 | |
| 51 HIGH MAST LIGHTS | | 466 | 1276 | 810 | | 0 | 669 | 587 | 82 | |
| Other capitals | | | | | | | | | | |

3.8 TRANSPORT (INCLUDING VEHICLE LICENSING & PUBLIC BUS OPERATION)

INTRODUCTION TO TRANSPORT

The municipality has a fully established licensing unit with the vehicle testing station, driver's license testing center and registering authority. However these functions belong the Department of Transport, therefore the municipality operates under a Service Level Agreement. The municipality also has a law enforcement and traffic services unit responsible for public transport management and community safety. The key activities uner this function are vehicle roadworthy complicance, vehicle speed control, scholar patrols, traffic escorts and pound services amongst others. Majority of the Greater Giyani Municipality residents rely on public transport, this evidenced by the number of buses and taxis on our roads. The muncipality usually experinces road conjection during peak hours and in festive seasons. This is due to the lack of bus rank facilities, heavily conjected Giyani taxi rank and public road infrastructure such as offloading and loading zones. To resolve this, the municipality has in the short term, whilest working on upgrading Giyani taxi rank and constructing a bus rank, secured land from Siyandani to construct a temporal taxibus rank holding facility.

PUBLIC TRANSPORT STATUS OF TAXI RANK FACILITIES

| LOCATION | STATUS | DESTINATIONS |
|-----------------------|-------------|--|
| Old Spar | Operational | Bushbuckridge, Polokwane, Tzaneen and Phalaborwa, Witbank |
| Shoprite | Operational | Malamulele |
| New Boxer Supermarket | Operational | Mooketsi, Vuhehli, Gawula |
| OBC(Main Taxi Rank) | Operational | Phaloborwa, Acornhoek, Tzaneen, Polokwane, Pretoria, Rusturnburg, Johannesburg |

PUBLIC TRANSPORT CHALLENGES

The major challenge experienced by the municipality is the lack of space for loading of passengers. The municipality currently does not have integrated transport plan which would then be integrated plan of the municipality

3.9 WASTE WATER (STOMWATER DRAINAGE)

ACTIONS THAT HAVE BEEN TAKEN

- 103 storm water drainage were unblocked and cleaned
- 122 caps(pavements) and kerb covers were constructed
- 5 kerb stormwater stormwater were refurbished

PLANS IN PLACE TO DEVELOP THE TOWN

The Municipality will prioritize the development of Stormwater Master Plan

COMPONET C: PLANNING AND DEVELOPMENT(KHOSA MI)

3.10 PLANNING

| Applications for L | Applications for Land Use Development | | | | | | | | | | |
|--------------------|--|---------|----------|---------|-------------------|---------|---------|---------|--|--|--|
| Detail | Formalization of Townsh Township estabilishment | | Rezoning | | Built Environment | | | | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2013/14 | 2014/15 | 2016/17 | 2017/18 | 2018/19 | | | |
| | 0 | 1 | 4 | 5 | 11 | 4 | 2 | 6 | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |

| Financial perforn R`000 | nance 2016/1 | 7,2017/18 and | d 2018/19: Plan | ning services | | | | | |
|-------------------------------------|--------------|--------------------|-----------------|-----------------------|----------------------|---------|--------------------|----------|-----------------------|
| Details | 2016/17 | | 2017/18 | | | 2018/19 | | | |
| | Actual | Original budget | Actual | Variance to Budget | Adjustment budget | Actual | Original Budget | Variance | Adjustmen t budget |
| Total Operational Revenue | 437 | 428 | 511 | 75 | | | 656 | 5 | 549 |
| Expenditure: | 678 | 2650 | 1045 | -765 | | | 240 | 11 | 895 |
| Employees | 6388 | 7205 | 6068 | 49 | | | 7273 | 337 | 7486 |
| Repairs & Maintenance | | | | | | 0 | 0 | 0 | 0 |
| Other | 1298 | 1000 | 0 | 1000 | | 0 | 0 | 0 | 0 |
| Total Operational Expenditure | 8364 | 10855 | 7113 | 284 | | 2813 | 7513 | 326 | 8381 |

| Net operational | -7927 | -10427 | -6602 | -5423 | - 2377 | 7513 | 321 | 7832 |
|-----------------|-------|--------|-------|-------|--------|------|-----|------|
| (service) | | | | | | | | |
| expenditure | | | | | | | | |

3.11 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES)

| | | | | Employees: Loca | l Economic Deve | elopment | Services | | | |
|--------------|------------------|--------------|------------------|---|--|--------------|------------------|---|---|--|
| Job level | 2016/17 | | | 2017/18 | | 2018/19 | | | | |
| | Employees No. | Posts No. | Employees No. | Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % | Posts No. | Employees No. | Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % | |
| 0-3 | | 1 | 1 | 0 | 0% | 1 | 1 | 1 | 100% | |
| 4-6 | | 12 | 0 | 12 | 100% | 2 | 0 | 2 | 100% | |
| 7-9 | | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 100% | |
| 10-12 | | 8 | 4 | 4 | 50% | 6 | 4 | 4 | 20% | |
| 13-15 | | 0 | 0 | 0 | 0% | | 0 | 0 | 0% | |
| 16-18 | | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | |
| 19-20 | | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | |
| Total | | 21 | 5 | 16 | 76.19 | 9 | 5 | 6 | | |

COMMENT ON LOCAL ECONOMIC DEVELOPMENT PERFORMANCE OVERALL:

The Local Economic Development unit has managed to exposed the SMMEs to the markerts over and above the exposure of SMMEs in the 2018/2019 financial year, we have managed to support the local farmers in a form of female interprenure on the year comptation where female farmers were supported.

COMPONENT D: COMMUNITY & SOCIAL SERVICES

| Capital expenditur | e 2017/18 ar | nd 2018/19: | community Sei | rvices R`000 | | | | | | |
|--|---------------|-------------|----------------------|-----------------------|---------------------------|----------|----------------------|-----------------------|--|------------------------|
| Capital Projects | 2017/18 | | | | | 2018/19 | | | | |
| | Budget | Budget | Adjustment Budget | Actual Expenditure | Total project value | Budget | Adjustment Budget | Actual Expenditure | Variance from original budget | Total project value |
| MAGEVA SPORTS CENTRE | 10000 | - | 41 | 7716 | | 10065240 | 4'000'000 | 8044919,22 | | 10065240 |
| SECTION E SPORTS CENTRE | 2355 | 4241 | 254 | 1821 | | 2000000 | 0,00 | 00,00 | 0,00 | 2000000 |
| REFURBISHMENT OF SHIVULANI SPORTS CENTRE | 3800 | 7470 | 1150 | 4767 | | 100,000 | 0,00 | 0,00 | 0,00 | 100,000 |
| REFURBISHMENT OF SPORTING FACILITY (GAWULA) | 3800 | 3516 | 935 | 4890 | | 100,000 | O,00 | 0,00 | 0,00 | 100,000 |
| REFURBISHMENT OF GIYANI STADIUM AND SECTION A TENNIS COURT | 3800 | - | - | 3225 | | 100,000 | 0,00 | 0,00 | 0,00 | 100,000 |
| REFURBISHMENT (GIYANI ARTS AND CULTURE CENTRE | DF 500 | | - | 150 | | 1000000 | 0,00 | 0,00 | 0,00 | 1000000 |
| REHABILITATION OF DUMPING SITE | 5000 | - | - | 524 | | 4000,000 | 1000,000 | 0,00 | 0,00 | 4000,000 |
| Project D | | | | | | | | | | |

3.12 LIBRARIES; ARCHIEVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATERS, ZOOS, ETC)

The municipality has five functional community libraries. One library is under construction at Mavalani village.

3.13 CEMETORIES AND CREMATORIUMS

INTRODUCTION TO CEMETERIES & CREMATORIUMS

The municipality has one cemetery under its control; the number of cemeteries under the control of the traditional authorities is yet to be audited. There is also no crematorium within the jurisdiction of the municipality.

| Employ | ees: Cemeteries | and Cremato | riums | | | | | |
|-----------|------------------|--------------|------------------|---|--|------------------|---|---|
| Job level | | 2017/18 | | | | 2018/19 | | |
| | Employees No. | Posts No. | Employees No. | Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % | Employees No. | Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % |
| 0-3 | | 1 | 1 | 0 | 0% | 1 | 1 | 100% |
| 4-6 | | 1 | 1 | 0 | 0% | 0 | 0 | 0% |
| 7-9 | | 3 | 2 | 1 | 67% | 1 | 1 | 100% |
| 10-12 | | 40 | 11 | | 50% | 0 | 0 | 100% |
| 13-15 | | 0 | 0 | 0 | 100% | 0 | 0 | 100% |
| 16-18 | | 0 | 0 | 0 | 100% | 0 | 0 | 100% |
| 19-20 | | 45 | 24 | 21 | | 0 | 0 | 100% |
| Total | | 1 | 1 | 0 | 0% | | | |

| | Capital expenditure 2015/16 and 16/17 Cemeteries and Crematoriums | | | | | | | | | | | |
|------------------|---|-----------------------|-----------------------|--|---------------------------|---------|----------------------|-----------------------|--|---------------------------|--|--|
| Capital Projects | | 2017/1 | 8 | | | 2018/19 | | | | | | |
| | Budget | Adjustme nt Budget | Actual Expenditure | Variance from original budget | Total project value | Budget | Adjustment Budget | Actual Expenditure | Variance from original budget | Total project value | | |

| Total all | 1000 | 3093 | 2728 | 365 | | | | | |
|---------------|------|------|------|-----|---|---|---|---|---|
| REFURBISHMENT | 1000 | 3093 | 2728 | 365 | - | - | - | - | - |
| OF GIYANI | | | | | | | | | |
| CEMENTRY | | | | | | | | | |
| Project D | | | | | | | | | |

COMMENT ON THE PERFORMANCE OF CEMETORIES & CREMATORIUMS OVERALL:

The municipality is experiencing a challenge of space for the development of future cemetery site since most of the available land is under the control of the traditional leadership. Cemetery By-laws are currently under review to include clauses which will help the municipality to save space. There are no security personnel deployed and vandalisation is taking place. There s no provision of water in the cemetery the jojo tank has been damaged due to vandalism.

3.14 CHILD CARE; AGED CARE; SOCIAL PROGRAMMES

INTRODUCTION TO CHILD CARE; AGED CARE AND SOCIAL PROGRAMMES

The municipality has coordinators who focuses on social programs such HIV and AIDS, Women and Children, Youth, Old age, Gender and Disability. There are also several forums as as Aids council and technical committee, Men's forum, Disability's forum and gender forum which champions the interest of these social sectors. At the core of it is that the oversight monitoring is done through the Health and Social Development Portfolio Committee. The municipality works closely with provincial and district departments that deals with social issues such as the Department of Social Development ,Department of Health,South African Police Services and Chapter Nine institutions such as Human Rights and Gender Commissions as well as none governmental organisations.

COMPONENT E: ENVIROMENTAL PROTECTION

The municipality is working together with DEA and LEDET to raise awareness on the need for Environmental Protection.

3.15 POLLUTION CONTROL

The municipality has a functional waste management services, providing refuse removal services to the Giyani township households once per week and daily in the CBD. Due to capacity challenges, the municipality is yet to extend waste management services to rural villages. The municipality is currently developing a landfill site and rehabilitating the current waste disposal site in compliance to the National Environmental Management: Waste Act and the GN No.636 National Norms and Standards for Disposal of Waste to landfill.

3.16 BIO-DIVERSITY; LANDSCAPE; (INCL.OPEN SPACES)

GGM works jointly with DEA and LEDET to ensure biodiversity conversation construction in line with the climate change response strategy of the Province. There are also municipal community parks that are well maintained, though there is a challenge of vandalism in the parks.

COMPONENT F: HEALTH

The clinics and ambulance services are rendered by the provincial department of Health and Social Development.

COMPONENT G: SECURITY AND SAFETY POLICE, FIRE AND OTHER (DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES AND OTHER)

INTRODUCTION TO DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES, ETC

The Police and Fire services are rendered by the provincial department and National Department. And fire rendered by the District Municipality. The municipality has animal pound station to be used for impoundment of animals. The development of by-laws for keeping of animals to deal with licensing and control of animals is in progress.

| Financial perform R`000 | ance 2016/17 | 7, 2017/18 ar | nd 2018/19: Traf | fic | | | | |
|---------------------------------|--------------|--------------------|------------------|-----------------------|---------|--------------------|----------|----------------------|
| Details | 2016/17 | | 2017/18 | | 2018/19 | | | |
| | Actual | Original budget | Actual | Variance to Budget | Actual | Original budget | Variance | Adjustment Budget |
| Total operational revenue | 3755 | 5 547 | 4937 | 5605 | 3755 | 5 547 | 4937 | 5605 |
| Expenditure: | 87 | 130 | 1235 | | 87 | 130 | 1235 | |
| Police Officers | | | | | | | | |
| Other Employees | 9708 | 10385 | 10897 | 104 | 9708 | 10385 | 10897 | 104 |
| Repairs & Maintenance | | | 25 | 422 | | | 25 | 422 |
| Other | | | | | | | | |

| Total | 9795 | 10515 | 10714 | | 12157 | 14463 | 33 | 12752 |
|------------------|-------|-------|-------|-----|-------|-------|-----|-------|
| operational | | | | | | | | |
| expenditure | | | | | | | | |
| aNet operational | -6040 | -4968 | -5879 | 746 | -7220 | 14463 | 559 | 12752 |
| (service) | | | | | | | | |
| expenditure | | | | | | | | |

COMPONENT H: SPORT AND RECREATION

INTRODUCTION TO SPORT AND RECREATION

The municipality currently has 10 sports canters and 3 developed parks to be used for sporting and recreational purposes. The Municipality promotes sporting in local communities through the sport development programmed by providing identified beneficiaries with sports equipment. E.g. kits, balls and funds. The municipality also runs an annual mayor's cup to assess the progress with regard to sports development with the assistance of the local sports confederation, The report include only sport centers build by the municipality.

3.17 SPORT.

| WARD | AVAILABLE | BACKLOG |
|------|-----------|---------|
| 1 | 0 | 1 |
| 2 | 1 | 0 |
| 3 | 0 | 1 |
| 4 | 0 | 1 |
| 5 | 0 | 1 |
| 6 | 1 | 0 |
| 7 | 0 | 1 |
| 8 | 0 | 1 |
| 9 | 0 | 1 |
| 10 | 1 | 0 |
| 11 | 0 | 1 |
| 12 | 1 | 0 |
| 13 | 0 | 1 |

THE TABLE BELOW REFLECTS AVAILABILITY AND BACKLOG OF STANDARD SPORTS FACILITIES WITHIN WARDS

| 14 | 0 | 1 |
|-------|---|---|
| 15 | 1 | 0 |
| 16 | 0 | 1 |
| 17 | 1 | 0 |
| 18 | 1 | 0 |
| 19 | 0 | 1 |
| 20 | 0 | 1 |
| 21 | 0 | 1 |
| 22 | 1 | 0 |
| 23 | 0 | 1 |
| 24 | 0 | 1 |
| 25 | 0 | 1 |
| 25 | | |
| 26 | 0 | 1 |
| 27 | 1 | 0 |
| 28 | 0 | 1 |
| 29 | 0 | 1 |
| 30 | 0 | 1 |
| TOTAL | | |

3.18 RECREATION

The report reflects only halls build by the municipality. Excluded are privately owned halls and those build by other sector departments.

THE TABLE BELOW REFLECTS THE AVAILABILITY AND BACKLOG OF COMMUNITY HALLS WITHIN WARDS WARD COMMUNITY HALLS

| WARD | VAILABLE | BACKLOG |
|------|----------|---------|
| 1 | 0 | 1 |
| 2 | 0 | 1 |
| 3 | 0 | 1 |
| 4 | 0 | 1 |
| 5 | 0 | 1 |
| 6 | 0 | 1 |
| 7 | 0 | 1 |
| 8 | 0 | 1 |
| 9 | 0 | 1 |
| 10 | 0 | 1 |
| 11 | 1 | 0 |
| 12 | 0 | 1 |
| 13 | 0 | 1 |
| 14 | 0 | 1 |
| 15 | 0 | 1 |
| 16 | 0 | 1 |
| 17 | 0 | 1 |
| 18 | 0 | 1 |
| 19 | 0 | 1 |
| 20 | 0 | 1 |
| 21 | 0 | 1 |
| 22 | 0 | 1 |
| 23 | 0 | 1 |
| 24 | 0 | 1 |
| 25 | 0 | 1 |
| 26 | 0 | 1 |

| 27 | 0 | 1 |
|-------|---|---|
| 28 | 0 | 1 |
| 29 | 0 | 1 |
| 30 | 0 | 1 |
| Total | | |

| | | | | | Employees | Sport and Recreation | on | | | | |
|-----------|------------------|--------------|----------------------|----------------------------------|-----------|---|--------------|----------------------|--|--|--|
| Job level | 2016/17 | | | 2017/ | '18 | | 2018/19 | | | | |
| Job Level | Employees No. | Posts No. | Employee s No. | Vacancies equivalents) No. | (fulltime | Vacancies (as a % of total posts) % | Posts No. | Employee s No. | Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % | |
| 0-3 | | 1 | 1 | 0 | | 0% | 1 | 1 | 0 | 100% | |
| 0 | 0 | 0 | 100% | 4 | | 66.7% | 1 | 1 | 1 | 0% | |
| 1 | 1 | 0 | 0% | 0 | | 0% | 0 | 0 | 0 | 0% | |
| 1 | 1 | 0 | 0% | 2 | | 66.7% | 0 | 0 | 0 | 0% | |
| 1 | 1 | 0 | 0% | 35 | | 70% | 0 | 0 | 0 | 0% | |
| 50 | 35 | 15 | 57% | 0 | | 0% | 0 | 0 | 0 | 0% | |
| 0 | 0 | 0 | 0% | 0 | | 0% | 0 | 0 | 0 | 0% | |
| 0 | 0 | 0 | 0% | 41 | | 68.3% | 0 | 0 | 0 | 0% | |
| 53 | 38 | 15 | % | | | | | | | | |

3.18.1 CHALLENGES

There is underutilization of most sport centers that are situated in rural villages. This is an indication that more still need to be done in terms of receiving and developing various sporting codes within the municipality. The municipality is experiencing challenge of vandalism on its infrastructure in particular sporting facilities. There is also no adequate budget for maintenance of these facilities, as a result some of this facilities are getting dilapidated. Another challenge is that of shortage of personnel to maintain and monitor these facilities.

3.18.2 INTERVENTIONS

The municipality to appropriately develop a program of sporting codes and engage all Ward Councillors and Traditional leaders with regards to sport development to maximize the utilization of sport centers. The municipality increases the budget for personnel.

COMCOMPONENT I: CORPORATE POLICY OFFICES AND OTHER SERVICES

CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes: corporate policy offices, financial services, human resource services, ICT services, property services

3.19 INTRODUCTION TO CORPORATE POLICY OFFICES, EXECUTIVE AND COUNCIL

This component includes: Executive office (mayor; councilors; and municipal manager).

INTRODUCTION TO EXECUTIVE AND COUNCIL

COMMENT ON THE PERFORMANCE OF THE EXECUTIVE AND COUNCIL:

| | Financial performance 2015/16,2016/17 and 2017/18 The Executive and Council R`000 | | | | | | | | | | | |
|-------------------------------|--|--------------------|----------------------|---------|-----------------------|---------|--------------------|-----------------------|----------------------|--|--|--|
| Details | 2016/17 | | | 2017/18 | | 2018/19 | | | | | | |
| | Actual | Original budget | Adjustment budget | Actual | Variance to budget | Actual | Original Budget | Variance to budget | Adjustment Budget | | | |
| Total operational revenue | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | | | |
| Expenditure: | 7554 | 9596 | 9431 | 10127 | -8209 | 7554 | 9596 | 9431 | 10127 | | | |
| Other Employees | 22171 | 22 189 | 21046 | 19580 | 117 | 22171 | 22 189 | 21046 | 19580 | | | |
| Repairs & Maintenance | | | | | | | | | | | | |
| Other | | | | | | | | | | | | |
| Total operational expenditure | 29725 | 31785 | 30477 | 29707 | -8092 | 29725 | 31785 | 30477 | 29707 | | | |

| Net | operational | -29725 | -31785 | -30477 | -31677 | -1200 | -29707 | -25985 | -8092 | -24885 |
|---------|-------------|--------|--------|--------|--------|-------|--------|--------|-------|--------|
| (servio | ce) | | | | | | | | | |
| expen | nditure | | | | | | | | | |

3.20 FINANCIAL SERVICES

| | | | | Debt recove | ry | | | |
|--|--|--|----------------|--|---|----------------|--|--|
| Details of the | 2016/17 | | 2017/18 | | | 2018/19 | | |
| types of account raised and recovered | Actual for accounts billed in year | Proportion of accounts value billed that were collected in the year % | Billed in year | Actual for accounts billed in year | Proportion of accounts value billed that were collected % | Billed in year | Estimated outturn for accounts billed in year | Estimated proportion of accounts billed that were collected % |
| Property Rates | 3870 | 42% | 35 682 833 | 3905 | 33% | 40 659276 | 3821 | 53% |
| Electricity – B | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Water – B | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Water – C | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Sanitation | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Refuse | 5200 | 100% | 4397 673 | 5234 | 33% | 4477 863 | 5155 | 11% |

| | Employees: Financial Services | | | | | | | | | | | |
|-----------|-------------------------------|--------------|------------------|---|--|--------------|------------------|---|---|--|--|--|
| | 2016/17 | | | 2017/18 | | 2018/1 | .9 | | | | | |
| Job Level | Employees No. | Posts No. | Employees No. | Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % | Posts No. | Employees No. | Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % | | | |
| 0-3 | | 5 | 5 | 0 | 0% | 5 | 5 | 0 | 0% | | | |
| 4-6 | | 26 | 18 | 8 | 56% | 6 | 4 | 2 | 80% | | | |
| 7-9 | | 1 | 1 | 0 | 0% | 2 | 1 | 1 | 100% | | | |
| 10-12 | | 35 | 19 | 16 | 16% | 0 | 0 | 0 | 0% | | | |
| 13-15 | | 1 | 1 | 0 | 0% | 0 | 0 | 0 | 0% | | | |
| 16-18 | | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | | | |
| 19-20 | | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | | | |
| Total | | 67 | 44 | 24 | | | | | | | | |

| | Financial performance 2018/19 Financial Services R`000 | | | | | | | | | | | |
|---|---|--------------------|----------------------|--------|-----------------------|---------|--------------------|-----------------------|-------------------|--|--|--|
| Details | | 2017/18 | | | | 2018/19 | | | | | | |
| | Actual | Original budget | Adjustment budget | Actual | Variance to budget | Actual | Original budget | Variance to budget | Adjustment budget | | | |
| Total operational revenue | 398682 | 370529 | 432558 | 301396 | -14307 | 370529 | 432558 | 301396 | | | | |
| Expenditure: | 145764 | 66873 | 74131 | 11772 | -38 | 66873 | 74131 | 11772 | | | | |
| Other Employees | 18066 | 22077 | 20068 | 16575 | 1964 | 22077 | 20068 | 16575 | | | | |
| Repairs & Maintenance | | 3800 | 3900 | | | 3800 | 3900 | | | | | |
| Other | 2310 | 3800 | 3900 | -30360 | -80810 | 3800 | 3900 | -30360 | | | | |
| Total operational expenditure | 166140 | 92750 | 98099 | -2013 | 80810 | 92750 | 98099 | -2013 | | | | |
| Net operational (service) expenditure | 232542 | 277822 | 292303 | 299383 | 60551 | 277822 | 292303 | 299383 | | | | |

3.21 HUMAN RESOURCE SERVICES

INTRODUCTION TO HUMAN RESOURCE SERVICE

SERVICE STATISTICS FOR HUMAN RESOURCE SERVICES

| | Human Resource Services Policy objectives taken from IDP | | | | | | | | | | |
|-------------------------|---|---------------|-----------|--------------|---------|-----------|---------------|----------|--|--|--|
| Service Objectives | Outline | 2016/17 | | 2017/18 | | | | 2018/19 | | | |
| To develop and retain | service | Target Actual | | Target | | Actual | Target Actual | | | | |
| best human capital, | targets | Equity | Equity | Equity | Current | Equity | Equity | Current | | | |
| effective and efficient | Submit | report | report | report | year | report | report | year | | | |
| administrative and | Employment | submitted | submitted | submitted | | submitted | submitted | Equity | | | |
| operational support | equity | | | | | | | report | | | |
| system | report. | | | | | | | submitte | | | |
| Service | | | | | | | | d | | | |
| indicators | | | | | | | | | | | |
| To submit the | | | | | | | | | | | |
| Employment equity | | | | | | | | | | | |
| report to Dept. of | | | | | | | | | | | |
| Labor by 31 October | | | | | | | | | | | |
| 2018 | | | | | | | | | | | |
| | | | | Service obje | ctivo | | | | | | |
| | | | | Service obje | LIVE | | | | | | |

| | | | | Employees: | Human Resource | e Services | | | | |
|--------------|------------------|--------------|------------------|---|--|------------------|--------------|------------------|---|--|
| Job level | | 2017/1 | 8 | | | | | 2018/19 | | |
| Job Level | Employees No. | Posts No. | Employees No. | Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % | Employees No. | Posts No. | Employees No. | Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % |
| 0-3 | | 1 | 1 | 0 | 0% | | 1 | 1 | 0 | 0% |
| 4-6 | | 7 | 5 | 2 | 60% | | 7 | 5 | 2 | 60% |
| 7-9 | | 0 | 0 | 0 | 100% | | 0 | 0 | 0 | 100% |
| 10-12 | | 4 | 2 | 0 | 50% | | 4 | 2 | 0 | 50% |
| 13-15 | | 0 | 0 | 0 | 100% | | 0 | 0 | 0 | 100% |
| 16-18 | | 0 | 0 | 0 | 100% | | 0 | 0 | 0 | 100% |
| 19-20 | | 0 | 0 | 0 | 100% | | 0 | 0 | 0 | 100% |
| Total | | 12 | 8 | 2 | % | | 12 | 8 | 2 | % |

| Financial performance 2016/17,2017/18 AND 2018/19: Human Resource Services R`000 | | | | | | | | | |
|---|---------|--------------------|----------------------|--------|-----------------------|--------|--------------------|-----------------------|----------------------|
| Details | 2016/17 | | 201 | 7/18 | | 2018/1 | .9 | | |
| | Actual | Original budget | Adjustment budget | Actual | Variance to budget | Actual | Original budget | Variance to budget | Adjustment budget |
| Total operational revenue | 0 | 360 | -360 | 233 | 9 | 0 | 360 | -360 | 233 |
| Expenditure: | 4545 | 6630 | -1735 | 10694 | 455 | 4545 | 6630 | -1735 | 10694 |
| Other Employees | 2565 | 3782 | -866 | | 773 | 2565 | 3782 | -866 | |
| Repairs&Maintenance | | | | 5714 | | | | | 5714 |
| Other | | | | | | | | | |
| Total operational expenditure | 7110 | 10412 | | | | 7110 | 10412 | | |
| Net operational (service) expenditure | -7110 | -10052 | -2601 | 16408 | 318 | -7110 | -10052 | -2601 | 16408 |

COMMENTS ON THE PERFORMANCE OF HUMAN RESOURCE SERVICES OVERALL:

The municipality did not manage to fill 3 critical positions of CFO, Director Technical Services and Director Planning and Economic Development however this has been set as a priority to fill this positions in the 1st quarter of the next financial year of 2019/2020.

3.22 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

This component includes: Information and Communication Technology (ICT) services.

INTRODUCTION TO INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

Information and Communication Technology ensure provision of services such as Network connectivity, information management, Email messaging for communicating with the internal stakeholders and the outside world, enhancing service delivery by providing reliable systems. Enabling the integration of systems within the municipality to achieve Municipal objectives. ICT operate under the guidance of ICT policies and frameworks as mandated by corporate governance of ICT. There are also committees that ensure good governance of ICT such as: ICT Steering Committee, Risk Assessment on ICT, and Audit Committee.

SERVICE STATISTICS FOR ICT SERVICES

For period under review 2018/19, Information and Communication Technology provided and supplied ICT equipment's e.g. computers, printers, 3Gs and Memory Sticks. The Unit also updated of Municipal website on a continuous basis and maintained network infrastructure for ease of communication. The Unit provided IT systems, user maintenance and support.

| | ICT Services Policy objectives taken from IDP | | | | | | | | | |
|--|--|-----------------|--|--|--|--|--|--|--|--|
| Service Objectives Outline service t | | | 2017/18 | | 2018/19 | | | | | |
| To develop and retain best human capital, effective and efficient operational support systempayments for lea top and lap top c and Procurement equipment. Mair support and prov connectivity to n (LAN and WAN). payments for 3G | t of IT thetenance, wide etwork 12 t of IT tenance, t of IT tenance, tenanco, tenance, tenance, tenance, tenance, tenance, tenance, tenance, t | of IT equipment | Target (4)payments for leased desk top and lap top computers and Procurement of IT equipment. | Actual (4)payments of leased desk top and lap top computers and Procurement of | Target Actual 4 payments for leased desk top and lap top computers and Procurement of ITEquipment. | | | | | |

| Service Indicators | | Procurement of IT equipment. | | IT equipmen | |
|---|--|---|--|-------------|---|
| Number of computers leased, laptops acquired and printers allocated | Secure network, information, and computers and unified communication100% up to date website. 800 calls attended and resolved. | o faibineara | | | |
| Number of IT Steering Committee meetings coordinated | 4 x IT Steering Committee meetings coordinated | 4 x IT Steering Committee meetings coordinated | 4 x IT Steering Committee meetings coordinated | | 4 x IT Steering Committee meetings coordinated |
| Number of maintenance upgrade of network infrastructure | 4x maintenance infrastructure maintained | 4x maintenance infrastructure maintained | 4x maintenance infrastructure maintained | | 4x maintenance infrastructure maintained |
| Appointment of service provider to render secure network ,information and | Done | Done | Done | | Done |
| computers % update of municipal website | 100% municipal website update | 100% municipal website update | 100% municipal website update | | 100% municipal website update |

COMMENT ON THE PERFOMANCE OF ICT SERVICES OVERALL

The unit maintained and supported LAN/WAN connectivity within the Municipality and its remote sites The municipality appointed a Service Provider to assist with its ICT Security and Support.

The municipality further uploaded the following documents in the website:

- Adverts for Tenders
- Performance Agreements
- Adverts for Vacancies
- Annual Budget and related policies
- SPLUMA By Laws

THE PERFORMANCE OF ICT SERVICES OVERALL:

The user support turnaround for the year under review 2018/19 was satisfactory even though the Unit was unable to meet all their planned targets due to shortage of staff.

| | | | | Employees | : ICT Services | | | | |
|-----------|------------------|--------------|------------------|--|--|--------------|------------------|---|--|
| Job level | | 2017/ | 18 | Employees | . ICT Services | | | 2018/19 | |
| | Employees No. | - | Employee No. | es Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % | Posts No. | Employees No. | Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % |
| 0-3 | | 1 | 1 | 1 | 0% | 1 | 1 | 1 | 0% |
| 4-6 | | 3 | 1 | 2 | 50% | 3 | 1 | 2 | 50% |
| 7-9 | | 1 | 0 | 0 | 100% | 1 | 0 | 0 | 100% |
| 10-12 | | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| 13-15 | | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| 16-18 | | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| 19-20 | | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Total | | 5 | 2 | 3 | 60% | 5 | 2 | 3 | 60% |
| 3.22 LEGA | L; RISK MANAGEI | MENT | | | | | | | |
| | | | | Employees: leg | al and Risk Man | agement | | | |
| evel | 2015/16 | | | 2017/18 | | | | 2018/19 | |
| | | Posts No. | Employees No. | Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % | Posts No. | Employees No. | Vacancies (fulltime equivalents) No. | Vacancies (as total posts) % |
| | | 2 | 1 | 1 | 50% | 2 | 1 | 0 | 100% |
| | | 8 | 3 | 5 | 62.5% | 2 | 0 | 0 | 100% |
| | | n/a | n/a | n/a | n/a | n/a | | | |
| 2 | | 4 | 0 | 0 | 100% | | | | % |
| 5 | | n/a | n/a | n/a | n/a | | | | n/a |
| 8 | | n/a | n/a | n/a | n/a | | | | n/a |
| 0 | | n/a | n/a | n/a | n/a | | | | n/a |
| | | 14 | | | | | | | 100% |

ANNUAL PERFORMANCE INFORMATION

SUMMARY OF PERFORMANCE FOR THE 2018/19 FINANCIAL YEAR

1. INTRODUCTION

The Greater Giyani Municipality 2018/19 annual performance report reflects the institution's service delivery and developmental achievements, as well as challenges, in recognition of the municipality's obligation to be an accountable, transparent and efficient organization. The compilation of this annual performance reports is done in compliance to various pieces of legislation. Key amongst such legislation are local Government: municipal system Act No. 32 of 2000, local Government: municipal finance management Act No 56 of 2003, and National Treasury circulars (especially circular 11 and 63.) The MSA and MFMA state that every municipality and entity must prepare an annual performance report which must form part of the annual report for each financial year in terms of the Act. This annual performance report is a reflection of the municipality's actual performance in relation to what was planned for in the IDP and SDBIP. It is therefore a post-reflection of planned targets and their actual with a provision for reasons for variance as well as mitigating\corrective measures taken. The annual performance report of the Greater Giyani municipality is aligned to the municipal IDP and Budget for the 2018\19 financial year and that it is aligned to the service delivery and Budget implementation plan and in-year reports.

2. PURPOSE

This annual performance report seeks to attain the following purpose:

- The provision of a report on performance in service delivery and budget implementation plan for the 2018/19 financial year
- To promote transparency and accountability for the activities and programmers of the municipality vis-a –vis the six key performance areas
- To provide a record of activities of the municipality for the 2018/19 financial year to which this report relates

3. THE ROAD MAP

The attached APR of GGM is a product of in-year reports which have been consistently submitted to Council Committees and Council. Upon the signing of the SDBIP 2018/19 on the 24 of June 2018, the Municipality facilitated the signing of performance agreements by the Senior Managers led by the Accounting Officer. Reports on the implementation of the SDBIP were sent to the Executive Committee on a monthly basis and to Council on quarterly basis.

The institution was responsible for a total number of 112 KPI's inclusive of Projects for 2018/2019 financial year, of which only 106 KPI's were assessed of which 71 was achieved and 35 not achieved. The unachieved KPIs does not necessarily translate in non-performance but includes KPI's which were not fully actualized even though there were progress towards their attainment, including partially achieved indicators. The institution has shown a greater performance improvement in the 2018/2019 financial year, however the Spatial Rationale did not manage to meet all the planned targets which contributed in the municipality not achieving 100% of planned targets in the approved Service Delivery and Budget Implementation Plan.

The table below indicates progress per KPA

| Key Performance Area | Annual Indicators | Total | Total Not | Withdrawn | Percentages |
|---|-------------------|----------|-----------|-----------|-------------|
| | Assessed | Achieved | Achieved | | per KPA |
| KPA-1: Spatial Rational | 10 | 0 | 10 | 1 | 0% |
| KPA-2: Institutional Development and | 15 | 13 | 2 | - | 87% |
| Transformation | | | | | |
| KPA-3: Infrastructure Development And Basic | 36 | 19 | 17 | 12 | 53% |
| Services | | | | | |
| KPA-4: Local Economic Development | 4 | 4 | 0 | - | 100% |
| KPA-5: Financial Viability | 11 | 9 | 2 | - | 82% |
| KPA-6: Public Participation And Good Governance | 30 | 26 | 4 | - | 87% |
| TOTAL | 106 | 71 | 35 | 13 | |
| PERCENTAGE | | | | | 67% |

CHAPTER 4– ORGANISATIONAL DEVELOPMENT PERFORMANCE

INTRODUCTION

The municipal Organizational structure was aligned to IDP and budget. The structure was also adopted by the council. All skills gaps that were crucial in work performance were identified and training interventions were made to address skills gap. The institution comply with the national legislations

4.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

| | | Employees | | | |
|------------------------------------|---------------|--------------------|------------------|------------------|----------------|
| Description | 17/18 | | 18/19 | | |
| | No. Employees | No. Approved posts | No. of employees | No. of vacancies | % of vacancies |
| Water | | | | | |
| Waste Water (sanitation) | | | | | |
| Electricity | | | | | |
| Waste Management | | | | | |
| Housing | | | | | |
| Waste Water (Storm water Drainage) | | | | | |
| Roads | | | | | |
| Transport | | | | | |
| Planning | | | | | |
| Local Economic Development | | | | | |
| Planning (Strategic & Regulatory) | | | | | |
| Community & social services | | | | | |
| Environmental protection | | | | | |
| Health | | | | | |
| Security & safety | | | | | |
| Sport & recreation | | | | | |
| Corporate Policy offices & other | | | | | |
| Totals | | | | | |

| | Vacancy Rate: 18/1 | 9 | |
|---|------------------------------|--|--|
| Designation | *Total approved posts No. | *Variances (Total time that vacancies exist using fulltime equivalents) No. | *Variances (as a proportion of total posts in each category) % |
| Municipal Manager | 1 | 0 | 0% |
| CFO | 1 | 1 | 100% |
| Other S57 Managers (excluding Finance Posts) | 4 | 4 | 100% |
| Other S57 Managers (Finance posts) | 0 | 0 | 0% |
| Municipal Police | 0 | 0 | 0% |
| Fire Fighters | 0 | 0 | 0% |
| Senior Management: Levels 13-15 (excluding Finance Posts) | 0 | 0 | 0% |
| Senior Management: Levels 13-15 (Finance Posts) | 0 | 0 | 0% |
| Highly skilled supervision: Levels 9-12 (excluding Finance posts) | | | |
| Highly skilled supervision: Levels 9-12 (Finance posts) | | | |
| Total | | | |
| | | | |

| | Т | urn-over Rate |
|---------|-----------------------------|---|
| Details | Total Appointments as of | Terminations during the financial Turn-over Rate* |
| | beginning of financial year | year |
| | No. | No. |
| 2016/17 | 06 | 11 |
| 2017/18 | 12 | 20 |
| 2018/19 | 07 | 34 |

COMMENT ON VACANCIES AND TURNOVER:

The reason for high turnover is the retirement, death and resignation

COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE

4.1. INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT

The Municipality has taken into cognizance the history of apartheid laws and practices with the resultant disparities and inequalities, in the spirit of Employment Equity Act is geared towards achieving employment equity across all occupational levels and categories and therefore in order to redress the imbalance of the past and move towards a human and representative Labor market underpinned by Equity, Equity redress and Affirmative Action. The Municipality has Employment Equity Plan and active/ functional Employment Equity Committee. 2018/2019 Employment Equity report was timeously submitted to the Department of Labour. HR Policies are in place

4.2. POLICIES (HR)

| | | HR Polici | es & Plans | |
|----|---|----------------|---------------|---|
| | Name of Policy | Completed % | Reviewed % | Date adopted by council or comment on failure to adopt |
| 1 | Affirmative Action | | | Legislated |
| 2 | Career & Retention Management | 100% | 100% | 26/05/2018 |
| 3 | Code of conduct for employees | 100% | N/A | SALGBC Collective Agreement |
| 4 | Delegations, Authorisation & responsibility | | N/A | N/A |
| 5 | Disciplinary Code & Procedures | 100% | N/A | SALGBC Collective Agreement |
| 6 | Essential Services | 100% | N/A | Not yet signed |
| 7 | Employee Assistance/ wellness | | | |
| 8 | Employment Equity | 100% | N/A | Submitted to the Departement of Labour |
| 9 | Exit Management | 100% | 0% | |
| 10 | Grievance Procedures | | N/A | SALGBC Collective agreement |
| 11 | HIV/AIDS | 100% | 100% | 26/05/2018 |
| 12 | Human Resource & Development | 100% | 100% | 26/05/2018 |
| 13 | Information Technology | | 100% | 26/05/2018 |

| 14 | Job Evaluation | 100% | | N/A | SALGBC Collective Agreement |
|----|--|-----------------------------|------------|-------------|-----------------------------|
| 15 | Leave | 100% | 100% | | Collective Agreement |
| 16 | Occupational Health & Safety | | | | 26/05/2018 |
| 17 | | | | | |
| 18 | Official Journeys | 100% | 100% | 26/ 05/2018 | |
| 19 | | | | | |
| 20 | Official working hours and overtime | 100% | 100% | 26/05/2018 | |
| 21 | Organisational rights | 100% | 100% | | Collective Agreement |
| 22 | Payroll Deductions | 100% | 100% | | 26/05/2018 |
| 23 | Performance Management & Development | | | | 26/05/2018 |
| 24 | Recruitment, selection & Appointments | 100% | 100% | | |
| 25 | Remuneration Scales & Allowances | 100% | 100% | | |
| 26 | Resettlement | | | | |
| 27 | Sexual Harassment | | | | |
| 28 | Skills development | | | | |
| 29 | Smoking | | | | |
| 30 | Special skills | | | | |
| 31 | Work Organisation | | | | |
| 32 | Uniforms & protect clothing | | | | |
| 33 | Other | | | | |
| | Use name of local policies if different from | m above and at any other HI | R policies | not listed | |

COMMENT ON WORKFORCE POLICY DEVELOPMENT:

Over the years the Municipality has managed to develop all priority human resource policies, procedures and systems in line with the MSA 2000 (S67) to ensure fair, efficient, effective and transparent personnel administration. During 2018/19 emphasis was placed on improving implementation of the policies and amendment of those policies that were outdated. The implementation of the policies is monitored through Council resolution implementation report.

4.3. INJURIES, SICKNESS AND SUSPENSIONS

COMMENT ON INJURY AND SICK LEAVE:

(a) No employee was enjured on duty.

COMMENT ON SUSPENSIONS AND CASES OF FINANCIAL MISCONDUCT:

OnltyTwo (1) employees was suspended from council service with full pay pending the institution of disciplinary procceedings against him by the municipality.

4.4 PERFORMANCE REWARDS

The municipality did not pay performance awards to employees for 2018/2019 financial year.

COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE INTRODUCTION TO WORK FORCE COMPEONENT C: CAPACITING THE MUNICIPAL WORKFORCE

4.5 SKILLS

The Work Skills Plan and Annual Training Report were developed and submitted to LGSETA within time frame. The municipality complies with the plan. Mandatory and discretionary grants were claimed and received to assist training interventions.

| Skills Matrix | | | | | | | | | | | | | | |
|---------------------------------------|----------------|--------------------------------------|--|------------------------------|--------|--|------------------------------|--------|---------------------------|------------------------------|--------|---------------------------|------------------------------|--------|
| Management | Gender | Employees in post as at 30 June 2018 | Number of skilled employees required and actual as at 30 June 2018 | | | | | | | | | | | |
| | | No. | Learnerships | | | Skills programme & other short courses | | | Other forms of training | | | Total | | |
| | | | Actual 01 July 2018 | Actual 30 June 2019 | Target | Actual 01 July 2018 | Actual 30 June 2019 | Target | Actual 01 July 2018 | Actual 30 June 2019 | Target | Actual 01 July 2018 | Actual 30 June 2019 | Target |
| MM & S57 | Female Male | | 0 0 | 0 0 | | 0 1 | 1 1 | | 0 | 0 | | 0 1 | 1 3 | |
| Councilors, | Female Male | | 2 4 | 0 0 | | 1 0 | 0 0 | | 7 10 | 0 7 | | 10 14 | 0 7 | |
| Senior Officials senior officials | Male Female | | | | | | | | | | | | | |
| Managers | Male Female | | | | | 5 | | | | | | | | |
| Technicians & associate professionals | Female Male | | 0 | 0 | | 0 | 0 | | 0 | 0 | | 0 | 0 | |
| Professionals | Female Male | | 0 | 0 | | 5 7 | 1 12 | | 0 | 0 | | 5 8 | 1 12 | |

| Sub Total | Female | 2 | 0 | 6 | 2 | 7 | 0 | 13 | 2 | |
|-----------|--------|---|---|----|----|----|---|----|----|--|
| | Male | 5 | 0 | 8 | 15 | 10 | 7 | 22 | 22 | |
| Total | | 7 | 0 | 14 | 17 | 17 | 7 | 36 | 24 | |

| Competency Level Requirement | | | | |
|------------------------------|--------------------|-----------------|--|--|
| 2016/5017 | 2017/2018 | 2018/2019 | | |
| Senior Managers | Snr Managers | Snr Managers | | |
| 01 M 01 F | 01 F | 5 M | | |
| Managers | Managers | Managers | | |
| 02 M 02 F | 01 F | 1 F 3 M | | |
| Middle Managers | Middle Managers | Middle Managers | | |
| 02 M | 04 M 01 F | 1 F 5 M | | |
| Admin | Admin | Admin | | |
| | 04 F | 03 M 02 F | | |
| | Skills Development | | | |
| | Lower Level | | | |
| 2015/2016 | 2016/2017 | 2017/2018 | | |
| 25 M 30 F | 13 M 17 F | 27 M 35 M | | |
| | Middle Level | | | |
| 13 M 19 F | 10 M 30 F | 40 M 69 F | | |



Chapter: 5

Annual Financial Statements and Financial Performance for the Year Ended 30 June 2019

SEE ATTACHED ANNEXURE B



Chapter 6

AUDITOR-GENERAL'S REPORT

Report of the auditor-general to Limpopo provincial legislature and the council on Greater Giyani Local Municipality

Report on the audit of the financial statements

Qualified opinion

- I have audited the financial statements of the Greater Giyani Local Municipality set out on pages 1 to 73, which comprise the statement of financial position as at 30 June 2019, and the statement of financial performance, statement of changes in net assets and cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies
- 2. In my opinion, because of the significance of the matters described in the basis for adverse opinion section of my report, the financial statements do not present fairly, in all material respects, the financial position of the Greater Giyani Local Municipality as at 30 June 2019, and its financial performance and its cash flows for the year then ended in accordance with applicable South African Standards if Generally Recognised Accounting Practice (SA standards of GRAP) and the requirements of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003) (MFMA) and the Division of Revenue Act, 2016 (Act No. 3 of 2016) (DORA).

Basis for qualified opinion

Employee cost

 I was unable to obtain suffient appropriate audit evidence that overtime claims were properly accounted for, as the municipality did not maintain adequate controls over its record keeping. I was unable to to confirm this expenditure by alternative means. Consequently, I was unable to determine whether any adjustment to employee cost stated at R133 755 511 to the financial statements was necessary

Irregular Expenditure

4. The municipality did not include the equired information on irregular expenditure in the notes to the annual financial statements, as required by section 125(2)(d) of the MFMA. This was due to payments made in contravention of the supply chain management requirements, which resulted in irregular expenditure of R9 069 274. Adequate systems and controls were not in polace to ensure that all irregular expenditure was accounted for. I was not able to determine the full extent of the understatement irregular expenditure disclosed in 50 as it was impracticable to do so.

Othe receivebles from exchange transactions

5. The municipality did not prepare a reconciliation of the balance of the inter-municipal account of R16 925 521. I identified an unreconciled difference totalling R5 274 368 between the prior year closing balance of R23 551 913 for intermunicipal general ledger account and the opening balance of the same account in current year of R18 277 544. Consequently, I was unable to determine whether any adjustment to inter-municipal account stated at R16 925 521 to the financial statements was necessary

Context for the opinion

- 6. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financials statements section of this auditors's report.
- 7. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *Code of ethics* for *professional accountants* (IESBA code) together with the ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.
- 8. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

Emphasis of matters

9. I draw attention to the matter below. My opinion is not modified in respect of these matters.

Material Impairments

10. As disclosed in note 34 to the financial statements, an impairment of trade debtors fR29 161 645 was incurred as a result of doubtful for recovery of debt and inadequate debt collecting systems.

Restatement of corresponding figures

11. As disclosed in note 43 to the financial statements, the corresponding figures for 30 June 2018 were restated as a result of errors in the financial statements of the municipality at, and for the year ended, 30 June 2019.

Other Matters

12. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Unaudited supplementary schedule

13. The supplementary information set out on pages xx to xx does not form part of the financial statements and is presented as additional information. I have not audited these schedules and, accordingly, I do not express an opinion on them.

Unaudited disclosure notes

14. In terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of accounting officer for the financial statements

- 15. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with SA standards of GRAP and the requirements of the PFMA and DoRA and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
- 16. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the accounting officer either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of financial statements

- 17. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
- 18. A further description of my responsibilities for the audit of the financial statements is included in the annexure to the auditor's report.

Report on the audit of the annual performance report

Introduction and scope

- 19. In accordance with the Public Audit Act of South Africa, 2004 (Act No. 25 of 2004) (PAA) and the general notice issued in terms thereof I have a responsibility to report material findings on the reported performance information against predetermined objectives for selected development priorities presented in the annual performance report. I performed procedures to identify findings but not to gather evidence to express assurance.
- 20. My procedures address the reported performance information, which must be based on the approved performance planning documents of the municipality. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures also did not extend to any disclosures or assertions relating to planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.
- I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected development priorities presented in the annual performance report of the municipality for the year ended 30 June 2019:

| Key Performance Area | Pages in the annual performance report |
|---|---|
| KPA 3: Basic service and infrastructure development | 34 – 58 |

- 22. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
- 23. The material findings in respect to the usefulness and reliability of the selected development priorities are as follows:

Development of priority KPA 3- Basic service delivery and infrastructure development

Various indicators

24. The indicators approved in the SDBIP were not in the annual performance report

| REPORTED PERFORMANCE INDICATORS | EXPECTED DATE OF ACHIEVEMENT |
|---|------------------------------|
| Rehabilitation of Giyani streets in all sections | 30 JUNE 2019 |
| Rehabilitation of access roads to tribal offices | 30 JUNE 2019 |
| Upgrading of Road D3187 from ravel to tar | 30 JUNE 2019 |
| To upgrade Nkhensani access(sidewalks, lightning,Bus stop and Stalls) | 30 JUNE 2019 |
| To refurbish Shivulani sport centre | 30 JUNE 2019 |

Various Indicators

25. The planned indicators and targets were inconsistent with the reported achievements

See annexure APR

To upfrade Giyani traffic lights from solar to electricity and R81 lighting by 30 June 2019

26. The planned targets for this indicator was not specific in clearly identifying the nature and required level of performance

Alternative road to Giyani from R81 by 20 June 2019

27. The planned target for this indicator was not specific in clearly identifying the nature and required level of performance.

Various indicators

28. The reported achievement does not agree with the supporting socumentation

See annexure Annual Performance Report

Other matters

29. I draw attention to the matters below.

Achievement of planned targets

30. Refer to the annual performance report on page(s) 14 to 58 for information on the achievement of planned targets for the year. This information should be considered in the context of the material findings on the usefulness and reliability of the reported performance information in paragraph 21to 29 of this report

Adjustment of material misstatements

31. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were on the reported performance information of KPA 3: Basic service delivery and infrastructure development. As management subsequently corrected the misstatements, I raised material findings on the usefulness and reliability of the reported performance information. Those that were not corrected are reported above.

Report on audit of compliance with legislation

Introduction and scope

- 32. In accordance with the PAA and the general notice issued in terms thereof I have a responsibility to report material findings on the compliance of the municipality with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.
- **33.** The material findings on compliance with specific matters in key legislations are as follows:

Annual financial statements, performance and annual report

34. Annual financial statements submitted for audit were not prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of non-current assets, current assets, revenue, expenditure and closure items identified by the auditors in the submitted financial statements were subsequently corrected and the supporting records were provided subsequently, but the uncorrected material misstatements and supporting records that could not be provided resulted in the financial statements receiving a qualified audit opinion

Procurement and contract management

- 35. Some of the goods and services with a transaction value of below R200 000 were procured without obtaining the required price quotations, in contravention of Supply Chain Management regulations 17(a) and (c).
- 36. Some of the goods and services with a transaction value of below R200 000 were procured without inviting competitive bids as required by SCM regulations 19(a). Devistions were approved by the accounting officer even though it was not impracticable to invite competitive bids in contravention pf SCM regulation 36(1).
- 37. Tender requirements for contracts above R30 million did not include a condition for mandatory subcontracting to advance designated groups, as required by the 2017 preferentia; procurement regulation 9(1). This non-compliance was identified in the procurement process for the section F from gravel to paving.
- 38. Other SCM role players whose associates had a private or business interest in contracts awarded by the municipality participated in the process relating to that contract, in contravention of SCM regulation 46(2)(e).
- 39. Persons in service of the municipality whose close family members who had a private or business interest in contracts awarded by the municipality failed to disclose such interest, in contravention of SCM regulation (46(2)(e).

- 40. Persons in the service of the municipality who had a private or business interest in contracts awarded by the municipality failed to disclose such interest, in contravention of SCM regulation (46(2)(e).
- 41. Awrds were made to providers who were in the service of other state institutions or whose directors/ principal shareholders were in the service of other state institutions, in contravention of MFMA 112(j) and SCM regulation 44. Similar awards were identified in the previous year and no effective steps were taken to prevent combat the abuse of the SCM process, as required by SCM regulation 38(1)
- 42. The contract performance and monitoring measures and methods were not sufficient to ensure effective contract management as required by section 116(2)(c) of the MFMA.

Expenditure management

43. Reasonable steps were not taken to prevent unauthorised expenditure amounting to R30 660 098 as disclosed in note 49 to the financial statements, in contravention of section 62(1)(d) of the MFMA. The majority of of the unauthorised expenditure was caused by the impairment of the debtors during the year.

Other information

- 44. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements, the auditor's report and those selected key performance areas presented in the annual performance report that have been specifically reported in this auditor's report
- 45. My opinion on the financial statements and findings on the reported performance information and compliance with legislations do not cover the other information and I do not express an audit opinion or any form of assurance conclusion thereon.
- 46. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether other information is materially inconsistent with the financial statements and the selected

development priorities presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

47. I did not receive the other information prior to the date of this auditor's report. After I recive and read this information, and if I conclude that there is a material misstatement, I am required to communicate the matter to those charged with governance and request that other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal control deficiencies

- 48. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance thereon. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for adverse opinion, the findings on the annual performance report and the findings on compliance with legislation included in this report.
- 49. Oversight, adequate supervision and review over the operations of the municipality was not exercised resulting in over reliance on consultants and municipal officials not taking ownership of overall work performed for compliance, financial and performance reporting.
- 50. An action plan was developed to address internal control deficiencies, however the plan was not adequately monitored, hence the recurrence of findings identified in the prior year.
- 51. Although some of the controls and review over daily and monthly recording and reconciliation of transactions and account balances are in place, management did not monitor controls and review daily and monthly recording and reconciliation of transactions and account balances consistently, resulting in material non-compliance with legislation, submission of financial records and performance information which were not accurate and complete.

Polokwane

4 December 2019



Annexure – Auditor-general's responsibility for the audit

 As part of an audit in accordance with ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements, and the procedures performed on reported performance information for selected development priorities and on the municipality's compliance with respect to the selected subject matters.

Financial statements

2. In addition to my responsibility for the audit of the financial statement as described in this auditor's report, I also:

- Identify and assess the risks of material misstatement of the financial statements whether due to fraud or error, design
 and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to
 provide a basis for my opinion. The risk of not detecting material misstatements resulting from fraud is higher than for
 one resulting from error, as fraud may involve collusion, forgery, intentional ommissions, misrepresentations, or the
 override of internal control.
- Obtain understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but nto for the purpose of expressing an opinion on the effectiveness of the municipality's internal control
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer.
- Conclude on the appropriateness of the accounting officer's use of the ongoing concern basis of accounting in the
 preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material
 uncertainity exists related to events or conditions that may cast significant doubt on the Greater Giyani Municipality's
 ability to continue as an ongoing concern. If I conclude that a material uncertainity exists, I am required to draw
 attention in my auditor's report to the related disclosures in the financial statements about the material uncertainity or,
 if disclosures are inadequate, to modify the opinion on the financial statements, my conclusions are based on the

information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease continuing as a going concern.

 Evaluate the overall presentation, structure and content of the financial statements, including the diclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Communication with those charged with governance

- 3. I communicate with the accounting officer regarding, among the matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.
- 4. I also confirm to the accounting officer I have complied with relevant ethical requirements regarding independence, and communicate all relationships and other matters that may reasonably be thought to have a bearing on my independence and, where applicable, related safeguards.

ANNEXURE A

AUDITED ANNUAL PERFORMANCE REPORT

ANNEXURE B

AUDITED ANNUAL FINANCIAL STATEMENT

ANNEXURE C

AUDIT ACTION PLAN

ANNEXURE D

SIGNED AGSA REPORT